

Earnings Report

Lima - Peru, February 15 th , 2024. Alicorp S.A.A. ("the Company" or "Alicorp") (BVL: ALICORC1 and ALICORI1) announced today its unaudited financial results corresponding to the Fourth Quarter 2023 (Q4 '23). Financial figures are reported on a consolidated basis and are in accordance with International Financial Reporting Standards ("IFRS") in nominal Peruvian Soles, based on the following statements, which should be read in conjunction with the Financial Statements and Notes to the Financial Statements published at the Peruvian Securities and Exchange Commission (Superintendencia del Mercado de Valores - SMV).

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## 1. FINANCIAL INFORMATION

### 1.1 INCOME STATEMENT

CONSOLIDATED RESULTS

| In PEN million | Q4'23 | Q4'22 | YoY var. | FY '23 | FY 22 | YoY var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (thousands of MT) | 892 | 908 | (1.8\%) | 3,185 | 3,435 | (7.3\%) |
| Revenue | 3,532 | 4,159 | (15.1\%) | 13,656 | 15,392 | (11.3\%) |
| Gross Profit | 690 | 666 | 3.5\% | 2,419 | 2,767 | (12.6\%) |
| Gross Margin | 19.5\% | 16.0\% | 3.5 p.p. | 17.7\% | 18.0\% | -0.3 p.p. |
| Gross Profit per MT | 774 | 734 | 5.4\% | 760 | 805 | (5.7\%) |
| SG\&A expenses | -441 | -435 | 1.2\% | -1,620 | -1,553 | 4.3\% |
| Operating Income | 226 | 244 | (7.1\%) | 748 | 1,205 | (37.9\%) |
| Operating Margin | 6.4\% | 5.9\% | 0.5 p.p. | 5.5\% | 7.8\% | -2.4 p.p. |
| EBITDA | 339 | 353 | (3.9\%) | 1,149 | 1,627 | (29.4\%) |
| EBITDA Margin | 9.6\% | 8.5\% | 1.1 p.p. | 8.4\% | 10.6\% | -2.2 p.p. |
| EBITDA per MT | 381 | 389 | (2.1\%) | 361 | 474 | (23.9\%) |
| Net Financial Expense | -109 | -88 | 23.8\% | -392 | -315 | 24.3\% |
| Income Before Taxes | 132 | 127 | 3.6\% | 383 | 760 | (49.6\%) |
| Income Tax | -62 | -27 | 2.3x | -173 | -199 | (13.2\%) |
| Effective Tax Rate | 47.1\% | 21.5\% | 25.7 p.p. | 45.1\% | 26.2\% | 18.9 p.p. |
| Net Income from continuing operations | 70 | 100 | (30.2\%) | 210 | 561 | (62.5\%) |
| Net Result from discontinued operations | 4 | 0 | S/ 4 | -14 | -28 | S/ 14 |
| Net Income for the period | 74 | 100 | (26.1\%) | 196 | 533 | (63.3\%) |
| Net Margin | 2.1\% | 2.4\% | -0.3 p.p. | 1.4\% | 3.5\% | -2.0 p.p. |

- Consolidated volume reached 892 thousand metric tons in Q4 '23, a $1.8 \%$ decrease YoY, mainly due to the reduction in volume sold of our Aquafeed, Consumer Goods Peru and International Businesses units, partially offset by Crushing and B2B. On a full-year basis, volume sold reached 3,185 metric tons, a $7.3 \%$ YoY decrease.
- Consolidated revenue reached $\mathrm{S} / 3,532$ million in Q4 '23, a $15.1 \%$ YoY decrease. On a fullyear basis, revenues reached $\mathrm{S} / 13,656$ million, an $11.3 \%$ YoY decrease.
- Gross profit reached S/ 690 million in Q4 '23, a $3.5 \%$ YoY increase, mainly explained by the positive performance of our Consumer Goods Peru unit, which exhibited a $29.7 \%$ YoY increase. International Businesses and B2B also showed strong results, exhibiting a $81.9 \%$ and $22.1 \%$ YoY increase, respectively. This was partially offset by Aquafeed and Crushing. On a full-year basis, gross profit reached S/ 2,419 million, a $12.6 \%$ YoY decrease.
- SG\&A expenses amounted to $\mathrm{S} / 441$ million, a $1.2 \%$ YoY increase. On a full-year basis, SG\&A expenses reached S/ 1,620 million, a $4.3 \%$ YoY increase.
- Earnings Before Interest, Taxes, Depreciation and Amortization (EBITDA) reached S/ 339 million in Q4 '23, a $3.9 \%$ decrease YoY, mainly explained by the reduction in our Crushing and Aquafeed business unit. This was partially offset by the performance of our Consumer Goods Peru, International Businesses and B2B units, which increased S/ 72, S/ 37, and S/ 17 million YoY, respectively. EBITDA margin increased 1.1 p.p., from $8.5 \%$ to $9.6 \%$. On a full-year basis, EBITDA reached S/ 1,149 million, a 29.4\% YoY decrease.
- Operating income amounted S/ 226 million in Q4 '23, a 7.1\% decrease YoY and operating margin increased 0.5 p.p. from $5.9 \%$ to $6.4 \%$. On a full-year basis, operating income reached S/ 748 million ( $-37.9 \%$ YoY), while operating margin decreased 2.4 p.p. to $5.5 \%$.
- Net financial expense increased $23.8 \% \mathrm{YoY}$ in Q4 '23, as a result of higher debt explained by lower cash flow generation in our Aquafeed and Crushing businesses. On a full-year basis, net financial expenses increased $24.3 \%$ YoY.
- Income tax expense increased 2.3 times YoY in Q4 '23 explained by higher income before taxes in Peru mainly due to the performance of our Consumer Goods Peru business. Effective tax rate
increased from 21.5\% in Q4 '22 to $47.1 \%$ Q4 '23 due to higher income before taxes in Peru and a deferred income tax negative effect in our subsidiaries in Uruguay and Ecuador. On a full-year basis, income tax expense decreased 13.2\%.
- Net income amounted to S/ 74 million in Q4 '23, decreasing $26.1 \%$ YoY explained by lower Operating Profit and higher Tax Expense. On a full-year basis, net income reached S/ 196 million, a $63.3 \%$ decrease.


## RESULTS BY BUSINESS SEGMENT

## Consumer Goods Peru

| In PEN million | Q4 ${ }^{23}$ | Q4 '22 | YoY var. | FY 23 | FY 22 | YoY var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (thousands of MT) | 149 | 165 | (10.0\%) | 594 | 678 | (12.4\%) |
| Revenue | 1,004 | 1,142 | (12.1\%) | 3,985 | 4,327 | (7.9\%) |
| Gross Profit | 343 | 265 | 29.7\% | 1,201 | 1,069 | 12.4\% |
| Gross Margin | 34.2\% | 23.2\% | 11.0 p.p. | 30.1\% | 24.7\% | 5.4 p.p. |
| Gross Profit per MT | 2,307 | 1,600 | 44.2\% | 2,022 | 1,577 | 28.2\% |
| EBITDA | 172 | 99 | 73.0\% | 598 | 534 | 12.1\% |
| EBITDA Margin | 17.1\% | 8.7\% | 8.4 p.p. | 15.0\% | 12.3\% | 2.7 p.p. |
| EBITDA per MT | 1,154 | 600 | 92.3\% | 1,007 | 788 | 27.9\% |

EBITDA reached a positive 73.0\% YoY growth in Q4 '23 amounting S/ 172 million, despite the decrease in volume sold, which was driven by our value portfolio as we continue to focus on core brands and on the traditional channel. It is worth mentioning that our core brands continue to recover its presence as the volume sold increased $7 \%$ in Q4 ' 23 compared to the period before the implementation of our new strategy. On a full-year basis, EBITDA reached S/ 598 million, a 12.1\% YoY increase, while EBITDA margin gained 2.7 p.p., reaching 15.0\%.

Gross profit increase $29.7 \%$ YoY during the quarter as a result of better product and channel mix, especially in categories such as pastas, edible oils and cookies \& crackers. In addition, gross profit per metric ton increased $44.2 \%$ while gross margin reached a $34.2 \%$, a 11.0 p.p. gain compared to the same period of 2022.

During the quarter our CGP business was impacted by one-off expenses, mainly related to our organizational restructuring. Excluding these impacts, EBITDA would have increased $78 \%$ YoY.

International Businesses

| In PEN million | Q4 23 | Q4 22 | YoY var. | FY 23 | FY 22 | YoY var. |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (thousands of MT) | 41 | 49 | $(16.5 \%)$ | 172 | 179 | $(4.0 \%)$ |
| Revenue | 291 | 344 | $(15.3 \%)$ | 1,144 | 1,198 | $(4.5 \%)$ |
| Gross Profit | 81 | 45 | $81.9 \%$ | 249 | 209 | $19.0 \%$ |
| $\quad$ Gross Margin | $27.8 \%$ | $13.0 \%$ | $14.9 p . p$. | $21.8 \%$ | $17.5 \%$ | $4.3 p . p$. |
| Gross Profit per MT | 1,967 | 903 | $2.2 x$ | 1,448 | 1,167 | $24.0 \%$ |
| EBITDA | 23 | -15 | $\mathrm{~S} / 38$ | 6 | -7 | $\mathrm{~S} / 13$ |
| $\quad$ EBITDA Margin | $7.8 \%$ | $(4.3 \%)$ | $12.1 p . p$. | $0.5 \%$ | $(0.6 \%)$ | $1.1 p . p$. |
| EBITDA per MT | 552 | -298 | $\mathrm{~S} / 850$ | 34 | -38 | $\mathrm{~S} / 72$ |

EBITDA exhibited a positive performance in Q4 '23, reaching S/ 23 million, an increase of $\mathrm{S} / 38$ million compared to Q4 '22. This result is explained by the performance of Bolivia and Other Geographies. On a full-year basis, EBITDA reached S/ 6 million, an increase of S/ 13 million YoY, while EBITDA margin went from $-0.6 \%$ to $0.5 \%$ gaining 1.1 p.p.

Regarding Bolivia, the improvement in EBITDA is mainly explained by edible oils, which exhibited a S/ 19 million increase when compared to Q4 '22, as a result of less cost pressure from commodities,
while other categories such as shortenings, detergents, laundry soap and margarines continue to contribute positively to the generation of EBITDA.

In Ecuador, we have started a process of prioritization of core categories as its positioning has weakened. This led to a $22.0 \%$ YoY decrease in volume sold in Q4 '23. Despite this, EBITDA improved S/ 0.2 million driven by a better channel mix as we continue the implementation of our go-to-market strategy.

Finally, EBITDA in Other Geographies showed a YoY recovery of S/ 9 million in Q4 '23 mainly explained by higher gross profit.

| B2B |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| In PEN million | Q ${ }^{1} 23$ | Q4 22 | YoY var. | FY'23 | FY 22 | YoY var. |
| Volume (thousands of MT) | 157 | 155 | 1.3\% | 604 | 643 | (6.1\%) |
| Revenue | 607 | 689 | (11.9\%) | 2,448 | 2,721 | (10.0\%) |
| Gross Profit | 124 | 102 | 22.1\% | 471 | 414 | 13.6\% |
| Gross Margin | 20.4\% | 14.8\% | 5.7 p.p. | 19.2\% | 15.2\% | 4.0 p.p. |
| Gross Profit per MT | 789 | 655 | 20.5\% | 780 | 644 | 21.0\% |
| EBITDA | 75 | 58 | 30.0\% | 294 | 251 | 17.0\% |
| EBITDA Margin | 12.3\% | 8.3\% | 4.0 p.p. | 12.0\% | 9.2\% | 2.8 p.p. |
| EBITDA per MT | 475 | 371 | 28.3\% | 487 | 391 | 24.6\% |

EBITDA in Q4 '23 reached a significant 30.0\% YoY increase explained by a S/ 22 million growth in gross profit, which is mainly driven by our Bakery platform as a result of lower cost pressure from raw materials. On a full-year basis, EBITDA reached S/ 294 million, a $17.0 \%$ YoY increase, while EBITDA margin increased 2.8 p.p. YoY to $12.0 \%$.

Volume sold for our B2B unit increased $1.3 \%$ YoY explained mainly by our Bakery and Cleaning platforms, $+3 \%$ and $+52 \%$, respectively. This was partially offset by a $14 \%$ decrease in the Industrial Clients platform. Despite the slight increase in volume, revenue decreased $11.9 \%$ YoY mainly driven by price reductions in edible oils in Food Service and flour in Bakery, given the cost reduction we previously commented.

Excluding one-off expenses during the quarter, EBITDA would have increased $42 \%$ YoY.
Aquafeed

| In USD million | Q4 23 | Q4'22 | YoY var. | FY'23 | FY 22 | YoY var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (thousands of MT) | 161 | 212 | (24.0\%) | 708 | 781 | (9.4\%) |
| Revenue | 205 | 292 | (30.0\%) | 933 | 1,017 | (8.3\%) |
| Gross Profit | 24 | 42 | (43.4\%) | 121 | 150 | (19.1\%) |
| Gross Margin | 11.7\% | 14.5\% | -2.8 p.p. | 13.0\% | 14.8\% | -1.7 p.p. |
| Gross Profit per MT | 149 | 200 | (25.5\%) | 172 | 192 | (10.7\%) |
| EBITDA | 16 | 31 | (49.8\%) | 82 | 104 | (21.5\%) |
| EBITDA Margin | 7.6\% | 10.6\% | -3.0 p.p. | 8.8\% | 10.2\% | -1.5 p.p. |
| EBITDA per MT | 97 | 146 | (34.0\%) | 116 | 133 | (13.4\%) |

The global shrimp industry is still facing significant challenges as demand from China continues to recover slowly, causing international prices to fall during this quarter.

Volume sold exhibited a $24.0 \%$ YoY decrease in Q4 '23, explained by both shrimp and salmon feed platforms due to the current market environment and a challenging competitive scenario. As a result, EBITDA decreased $49.8 \%$ YoY in Q4 '23 mainly explained by lower gross profit. On a full-year basis, EBITDA decreased $21.5 \%$ YoY, while EBITDA margin decreased 1.5 p.p. YoY.

In this challenging context, our business will continue to adapt market conditions and competitive dynamics by assisting our clients aiming at improving their performance through better formulations, competitive costs and new products. We rely on the shrimp market fundamentals and expect Ecuador, given its lower production cost than other countries, to continue positioning in a strategic place globally in the long-term, as the market recovers.

## Crushing

| In USD million | Q4 23 | Q4 22 | YoY var. | FY '23 | FY'22 | YoY var. |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume (thousands of MT) | 383 | 326 | 17.7\% | 1,108 | 1,154 | (4.0\%) |
| Revenue | 226 | 216 | 4.6\% | 690 | 844 | (18.3\%) |
| Gross Profit | 13 | 23 | (42.3\%) | 11 | 130 | (91.3\%) |
| Gross Margin | 5.9\% | 10.7\% | -4.8 p.p. | 1.6\% | 15.4\% | -13.7 p.p. |
| Gross Profit per MT | 35 | 71 | (51.0\%) | 10 | 112 | (90.9\%) |
| EBITDA | 5 | 20 | (72.1\%) | -10 | 119 | -\$129 |
| EBITDA Margin | 2.4\% | 9.0\% | -6.6 p.p. | (1.5\%) | 14.1\% | -15.5 p.p. |
| EbITDA per MT | 14 | 60 | (76.3\%) | -9 | 103 | -\$112 |

Volume sold to third parties increased 17.7\% YoY in Q4 '23, however, EBITDA decreased USD 15 million due to lower gross profit as crush margins continue to be affected by price volatility, especially in soybean oil. On a full-year basis, EBITDA reached a USD 10 million loss, a USD 129 million YoY decrease.

It is important to highlight that part of the negative impact has been offset by a positive exchange rate effect of USD 22 million, generated by exchange arbitrage opportunities during 2023, directly and positively impacting our cash flow generation. This effect even though in nature is an operating concept directly related to negotiations with providers, it is not considered as operating result due to accounting policies, and therefore as EBITDA.

### 1.2. BALANCE SHEET

| In PEN million | Q4 23 | Q4 22 | Var. |
| :---: | :---: | :---: | :---: |
| Cash and Cash Equivalents | 1,3971 | 940 | 48.6\% |
| Current Assets | 6,053 | 7,349 | -17.6\% |
| Total Assets | 12,917 | 14,012 | -7.8\% |
| Current Debt ${ }^{2}$ | 828 | 877 | -5.6\% |
| Current Liabilities | 5,221 | 6,288 | -17.0\% |
| Non-current Debt ${ }^{2}$ | 4,157 | 4,096 | 1.5\% |
| Total Liabilities | 10,049 | 11,091 | -9.4\% |
| Shareholders' Equity | 2,868 | 2,921 | -1.8\% |
| Working Capital ${ }^{3}$ | 832 | 1,061 | -21.5\% |
| Total Financial Net Debt | 3,588 | 4,033 | -11.0\% |
| Ratios |  |  |  |
| Current Ratio | 1.16x | 1.17x | -0.01x |
| Net Debt / EBITDA ${ }^{4}$ | $3.12 x$ | 2.48 x | 0.64x |
| Leverage Ratio ${ }^{5}$ | 3.50x | 3.80x | -0.29x |

## ASSETS

As of December 2023, Total Assets decreased S/ 1,095 million compared to December 2022, mainly explained by i) lower inventories which decreased by $S / 1,128$ million, from $\mathrm{S} / 3,579$ million to $\mathrm{S} / 2,451$ million, due to a more efficient inventory turnover in our Crushing business and lower purchases of raw materials for Consumer Goods and B2B, as a result of our strategy to focus on more profitable segments, ii) $\mathrm{S} / 396$ million decrease in trade account receivables, from $\mathrm{S} / 1,548$ million to $\mathrm{S} / 1,152$ million, mainly explained by a reduction in our collections' term, and iii) lower advances to suppliers, which decreased $\mathrm{S} / 73$ million, in line with our strategy of improving operating margins in our Crushing business. These effects were offset by i) higher other account receivables, which grew by $\mathrm{S} / 103$ million, from $\mathrm{S} / 977$ million to $\mathrm{S} / 1,080$ million, mainly explained by higher tax claims in our subsidiaries in Peru and Bolivia and ii) a S/ 554 million increase in cash and cash equivalents, from $\mathrm{S} / 940$ million to $\mathrm{S} / 1,494$ million due to improvements in inventories and receivables as well as lower payments to shareholders.

## LIABILITIES

As of December 2023, Total Liabilities decreased S/ 1,042 million compared to year-end 2022, mainly explained by lower trade accounts payable, which decreased by $\mathrm{S} / 1,415$ million, from $\mathrm{S} / 4,495$ million to $\mathrm{S} / 3,080$ million, mainly due to higher payments to raw materials suppliers in our Crushing, Consumer Goods and B2B business units. This effect was offset by an increase in other current account payables, which grew by S/ 544 million, from S/ 378 million to $\mathrm{S} / 922$ million, mainly explained by higher advances from customers in our Crushing business. In the last quarter of 2023, we incurred in long-term debt in the amount of $\mathrm{S} / 526$ million which partially allowed us to reduce, among other commitments, our Total Current Financial Debt from S/ 877 million as of December 2022 to S/ 828 million as of December 2023. By the same token, total Non-Current Financial Debt as of December 2023 was S/ 4,157 million, S/ 61 million higher than year-end 2022. As of December 2023, Non-Current Financial Debt represents 83.4\% of the Total Financial Debt, compared to 82.4\% by the end of 2022.

[^0]December 2022: Total Debt: S/ 4,973 million ${ }^{1}$


December 2023: Total Debt: S/ 4,985 million ${ }^{1}$


As of December 2023, the currency breakdown of our Financial Debt after hedging operations was: i) $51.2 \%$ in Peruvian Soles, ii) $23.5 \%$ in US Dollars, iii) $25.2 \%$ in Bolivianos, and iv) $0.1 \%$ in other currencies. However, Financial Debt with FX exposure (unhedged financial liabilities in a currency other than the subsidiary's functional currency) was 4.8\%, lower than as of December 2022 (5.4\%). As of December 2023, Total Debt duration was 2.90 years, 0.06 years more than as of December 2022. Currently, only $9.1 \%$ of our liabilities are in floating rate ( $16.4 \%$ before hedging).

## EQUITY

Shareholders' Equity decreased S/ 53 million, from S/ 2,921 million by the end of 2022 to S/ 2,868 million as of December 2023. The decrease is mainly explained by i) $\mathrm{S} / 36$ million decrease in retained earnings, from S/ 1,587 million to S/ 1,551 million, due to the dividend distribution in May for S/ 214 million, mostly offset by a net income of $\mathrm{S} / 196$ million and ii) a decrease of $\mathrm{S} / 25$ million in other equity reserves, from S/ 343 million to $\mathrm{S} / 319$ million, caused by losses in foreign exchange conversion differences and gains in derivative instruments.

[^1]
### 1.3. CASH FLOW STATEMENT

## OPERATING ACTIVITIES

For the period ending December $31^{\text {st }}$ 2023, Cash Flow from Operations was S/ 1,519 million, S/ 203 million lower when compared to $S / 1,722$ million obtained in the same period in 2022. This reduction is mainly explained by a decrease in our collections by $\mathrm{S} / 752$ million due to lower volumes and revenues across all our business units. However, we offset such reduction through i) less payments to suppliers for goods and services by $\mathrm{S} / 272$ million due to lower purchases related to normalization of inventories, ii) higher other operating collections by $\mathrm{S} / 228$ million, mainly from sales of raw materials, and a iii) S/ 77 million decrease in income taxes paid due to lower revenue.

## INVESTING ACTIVITIES

Net Cash Flow used in Investing Activities for the period ending December 31 ${ }^{\text {st }} 2023$, amounted to $\mathrm{S} /$ 357 million, $\mathrm{S} / 95$ million more than the same period in 2022 . This increase is mainly explained by i) higher disbursements for plant and equipment, which grew by $\mathrm{S} / 77$ million, from $\mathrm{S} / 264$ million as of December 2022 to S/ 341 million as of December 2023, mainly due to the expansion of Vitapro's manufacturing facilities and work in progress at our plants in Peru.

## FINANCING ACTIVITIES

Cash flow used in Financing Activities for the period ending December 31 ${ }^{\text {st }}$ 2023, was $\mathrm{S} / 592$ million, S/ 807 million lower when compared to $\mathrm{S} / 1,399$ million in the same period of 2022. This result is mainly explained by i) in 2022 there was a cash outflow from share buyback ( $\mathrm{S} / 565$ million) which is not available in 2023, ii) higher long-term debt in our Vitapro, Consumer Goods and B2B business units, both positive effects were partially offset by an increase of $\mathrm{S} / 93$ million in interests paid due to bonds and promissory notes.

## LIQUIDITY AND SOLVENCY RATIOS

As our volumes stabilized and profitability improved on a quarter-over-quarter basis during 2023, in Q4 '23 we generate a positive free cash flow that allowed us to post a significant deleverage. We expect to continue deleveraging over the next quarters as EBITDA and cash flow generation of our core business units continue improving.

Although we reduced our Net Debt-to-EBITDA leverage ratio by more than 1.0 time in this last quarter, the ratio increased from 2.5 times as of December 2022 to 3.1 times as of December 2023. Nevertheless, if we consider an Adjusted EBITDA, which excludes one-offs expenses and includes the exchange rate effect from our Crushing business, the ratio would have been 2.7 times. Net debt ${ }^{1}$ decreased by S/ 445 million to S/ 3,588 million as of December of 2023, from S/ 4,033 million by December 2022. If we consider RMI (soybean and sunflower seeds, soy oil and soy meal stored in our Crushing business) as a cash proxy, Net Debt-to-Adjusted EBITDA ratio in the fourth quarter of 2023 should have been 2.2 times.

[^2]
—Current Ratio (Total Current Assets / Total Current Liabilities)
$\longrightarrow$ Leverage Ratio (Total Liabilities / Total Shareholders' Equity)
$\longrightarrow$ Net Debt-to-EBITDA

[^3]
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Consolidated Statement of comprehensive income
for the Quarters Ended December 31, 2023, 2022 (in thousands of Peruvian Soles)

|  | Notes | ```For the Quarter Ended December 31, 2023``` | For the Quarter Ended December 31, 2022 | For the cumulative period Starting on January 1 and Ending December 31, 2023 | For the cumulative period Starting on January 1 and Ending December 31, 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue from Ordinary Activities | 19 | 3,531,952 | 4,159,468 | 13,655,764 | 15,392,402 |
| Cost of Sales | 19 | -2,842,189 | -3,493,087 | -11,236,602 | -12,625,482 |
| Gross Profit (Loss) |  | 689,763 | 666,381 | 2,419,162 | 2,766,920 |
| Selling and Distribution Expenses |  | -231,217 | -238,289 | -852,106 | -824,138 |
| Administrative Expenses |  | -209,327 | -196,842 | -767,503 | -728,872 |
| Other Operating Income | 20 | 23,435 | 20,160 | 44,721 | 79,903 |
| Other Operating Expenses | 20 | -45,964 | -9,293 | -93,040 | -80,547 |
| Other income (Expenses) |  | -337 | 1,625 | -3,353 | -8,000 |
| Operating Profit (Loss) |  | 226,353 | 243,742 | 747,881 | 1,205,266 |
| Financial Income | 21 | 17,684 | 15,913 | 60,322 | 40,814 |
| Financial Expenses | 22 | -135,051 | -133,619 | -509,525 | -458,368 |
| Exchange differences on translating foreign operations | 23 | 22,599 | 966 | 84,504 | -27,007 |
| Share in Profits from Associates |  | 0 | 0 | 0 | -635 |
| Profit (Loss) before Income Tax |  | 131,585 | 127,002 | 383,182 | 760,070 |
| Income Tax Expense |  | -62,016 | -27,265 | -172,876 | -199,059 |
| Profit for the Year from Continuing Operations |  | 69,569 | 99,736 | 210,306 | 561,011 |
| Profit (Loss) for the Year from Discontinued Operations |  | 4,447 | 442 | -14,371 | -27,513 |
| Profit (Loss) for the Period/Year (Net Value) |  | 74,016 | 100,178 | 195,935 | 533,498 |
| Basic (cents per share): |  |  |  |  |  |
| Earnings per Share Capital in Continuing Operations |  | 0.090 | 0.121 | 0.264 | 0.659 |
| Earnings per Share Premium in Continuing Operations |  | 0.090 | 0.121 | 0.264 | 0.659 |
| Earnings per Share Capital in Discontinued Operations |  | 0.005 | 0.001 | -0.019 | -0.032 |
| Earnings per Share Premium in Discontinued Operations |  | 0.005 | 0.001 | -0.019 | -0.032 |
| Earnings per Share |  | 0.095 | 0.122 | 0.245 | 0.627 |
| Earnings per Share Premium | 24 | 0.095 | 0.122 | 0.245 | 0.627 |
| Diluted (cents per share): |  |  |  |  |  |
| Earnings per Share Capital in Continuing Operations |  | 0.090 | 0.121 | 0.264 | 0.7659 |
| Earnings per Share Premium in Continuing Operations |  | 0.090 | 0.121 | 0.264 | 0.7659 |
| Earnings per Share Capital in Discounted Operations |  | 0.005 | 0.001 | -0.019 | -0.032 |
| Earnings per Share Premium in Discounted Operations |  | 0.005 | 0.001 | -0.019 | -0.032 |
| Earnings per Share Capital | 24 | 0.095 | 0.122 | 0.245 | 0.627 |
| Earnings per Share Premium |  | 0.095 | 0.122 | 0.245 | 0.627 |

Consolidated Statement of Financial Position
as of December 31, 2023 and December 31, 2022 (in thousands of Peruvian Soles)

|  | Notes | As of December 31,2023 | As of December 31, 2022 |  | Notes | $\begin{gathered} \text { As of } \\ \text { December 31, } \\ 2023 \end{gathered}$ | As of December 31, 2022 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  | Liabilities |  |  |  |
| Current Assets |  |  |  | Current Liabilities |  |  |  |
| Cash and Cash Equivalents | 3 | 1,493,778 | 939,772 | Other Financial Liabilities | 12 | 929,984 | 1,029,953 |
| Other Financial Assets | 4 | 78,224 | 111,061 | Trade Account Payables | 13 | 3,080,228 | 4,494,801 |
| Trade Account Receivables | 5 | 1,151,865 | 1,547,762 | Account Payables to Related Parties |  | 0 | 107 |
| Account Receivables from Related Parties |  | 0 | 0 | Other Account Payables | 14 | 922,405 | 378,193 |
| Other Account Receivables | 6 | 578,623 | 797,912 | Deferred Income Liabilities |  | 2,763 | 5,579 |
| Advances to Suppliers | 7 | 162,289 | 234,905 | Provision for Employee Benefits | 15 | 206,433 | 235,677 |
| Inventories | 8 | 2,451,242 | 3,579,348 | Provisions |  | 29,929 | 83,518 |
| Biological Assets |  | 0 | 0 | Current Income Tax Liabilities |  | 48,815 | 60,567 |
| Current Income Tax Assets |  | 82,005 | 90,205 | Other non-financial liabilities |  | 0 | 0 |
| Other non-financial assets |  | 53,187 | 39,955 | Total Current Liabilities |  | 5,220,557 | 6,288,395 |
| Non-Current Assets available for sale |  | 1,658 | 8,057 |  |  |  |  |
| Total Current Assets |  | 6,052,871 | 7,348,977 |  |  |  |  |
| Non-Current Assets |  |  |  | Non-Current Liabilities |  |  |  |
| Other Financial Assets | 4 | 4,566 | 16,021 | Other Financial Liabilities | 12 | 4,164,371 | 4,103,895 |
| Investments |  | 0 | 0 | Trade Account Payables |  | 0 | 0 |
| Trade Accounts Receivable |  | 0 | 0 | Account Payables to Related Parties |  | 0 | 0 |
| Account Receivables from Related Parties |  | 0 | 0 | Other Account Payables | 14 | 1,103 | 1,106 |
| Other Account Receivables | 6 | 501,829 | 179,082 | Deferred Income Liabilities |  | 31 | 68 |
| Advances to Suppliers |  | 0 | 0 | Provision for Employee Benefits | 15 | 27,158 | 27,607 |
| Inventories |  | 0 | 0 | Provisions |  | 54,530 | 55,316 |
| Biological Assets |  | 0 | 0 | Deferred Income Tax Liabilities |  | 581,412 | 614,815 |
| Property Investments |  | 0 | 0 | Current Income tax Liabilities, non-current |  | 0 | 0 |
| Property, Plant and Equipments | 9 | 3,497,003 | 3,480,260 | Other Non-Financial Liabilities |  | 0 | 0 |
| Intangible Assets | 10 | 1,486,686 | 1,547,897 | Total Non-Current Liabilities |  | 4,828,605 | 4,802,807 |
| Deferred Income Tax Asset |  | 140,102 | 199,647 | Total Liabilities |  | 10,049,162 | 11,091,202 |
| Current Income Tax Assets, Non-Current |  |  |  |  |  |  |  |
| Goodwill | 11 | 1,234,310 | 1,240,016 |  |  |  |  |
| Other Non-Financial Assets |  | 0 | 0 |  |  |  |  |
| Total Activos No Corrientes |  | 6,864,496 | 6,662,923 |  |  |  |  |
|  |  |  |  | Shareholders' Equity Share Capital |  | 847,192 | 847,192 |
|  |  |  |  | Investment Shares |  | 7,388 | 7,388 |
|  |  |  |  | Treasury Shares |  | -84,719 | -84,719 |
|  |  |  |  | Reserves |  | 172,760 | 172,299 |
|  |  |  |  | Retained Earnings | 16 | 1,550,862 | 1,586,867 |
|  |  |  |  | Other Shareholders' Equity Reserves |  | 318,937 | 343,452 |
|  |  |  |  | Equity Attributable to Owners of the Company |  | 2,812,420 | 2,872,479 |
|  |  |  |  | Non-Controlling Interests |  | 55,785 | 48,219 |
|  |  |  |  | Total Shareholders' Equity |  | 2,868,205 | 2,920,698 |
| Total Assets |  | 12,917,367 | 14,011,900 | Total Liabilities and Shareholders' Equity |  | 12,917,367 | 14,011,900 |

Consolidated Statement of Cash Flows (Direct Method)
for the Periods Ended December 31, 2023 and 2022 (in thousands of Peruvian Soles)

| For the cumulative |
| :--- | :--- | :--- | :--- | :--- |
| period Starting on |
| January 1 and Ending the cumulative |
| period Starting on |

CASH FLOW FROM OPERATING ACTIVITIES
Collections from (due to):

| Sales of Goods and Services Offered | $\mathbf{1 4 , 6 5 5 , 8 1 9}$ | $15,408,116$ |
| :--- | :---: | :---: |
| Other Operating Collections | 401,113 | 172,829 |
| Payments to (due to): |  |  |
| Suppliers of Goods and Services | $-11,795,817$ | $-12,067,739$ |
| Salaries | $-1,049,198$ | $-947,833$ |
| Income Taxes Paid | $-146,604$ | $-223,385$ |
| Other Operating Payments | $-172,635$ | $-153,709$ |
| Other Cash Payments | $-373,920$ | $-465,998$ |
| Net Cash Generated by Operating Activities | $\mathbf{1 , 5 1 8 , 7 5 8}$ | $\mathbf{1 , 7 2 2 , 2 8 1}$ |

CASH FLOW FROM INVESTMENT ACTIVITIES
Collections from (due to):

| Sale of Properties, Plant and Equipments | 10,610 | 48,964 |
| :--- | :---: | :---: |
| Interests and Returns | 43,894 | 34,645 |
| Sale of Financial Instruments (Equity or Debt) to other Entities | 0 | 2,616 |
| Sale of other Long-Term Assets | 0 | $-1,457$ |
| Payments to (due to): | $-341,139$ | $-\mathbf{- 2 6 3 , 5 7 0}$ |
| Purchase of Properties, Plant and Equipment | $-70,424$ | $-87,602$ |
| Purchase of Intangible Assets | $\mathbf{0}$ | $\mathbf{4 , 4 2 1}$ |
| Other Investment Activities Payments | $\mathbf{- 3 5 7 , 0 5 9}$ | $\mathbf{- 2 6 1 , 9 8 3}$ |
| Net Cash Used in Investment Activities |  |  |

CASH FLOWS FROM FINANCING ACTIVITIES
Collections to (due to):

| Short- \& Long-Term Loans | $3,226,669$ | $2,307,742$ |
| :--- | :---: | :---: |
| Other Cash Paid from Financing Activities | 0 | 0 |
| Payments to (due to): | $-3,158,117$ | $-2,567,850$ |
| Short- \& Long-Term Loans Amortizations | $-214,021$ | $-564,924$ |
| Share Repurchases | $-445,532$ | $-213,645$ |
| Dividends Paid | -867 | $-\mathbf{3 5 2 , 9 5 5}$ |
| Interests and Returns | $\mathbf{- 5 9 1 , 8 6 8}$ | $-\mathbf{- 7 , 0 0 7}$ |
| Other Cash Financing Payments | $\mathbf{5 6 9 , 8 3 1}$ | $\mathbf{- 1 , 3 9 8 , 6 3 9}$ |
| Net Cash Generated by (Used in) Financing Activities | $\mathbf{- 1 5 , 8 2 5}$ | $\mathbf{6 1 , 6 5 9}$ |
| Increase (Decrease) Net Cash Flow, before Exchange Rate  <br> Changes $\mathbf{5 5 4 , 0 0 6}$ <br> Effects of Exchange Rate Changes on the Balance of Cash Held  <br> in Foreign Currencies $\mathbf{9 3 9 , 7 7 2}$ | $\mathbf{- 2 6 , 9 2 8}$ |  |
| Net Increase (Decrease) in Cash and Cash Equivalents | $\mathbf{1 , 4 9 3 , 7 7 8}$ | $\mathbf{3 4 , 7 3 1}$ |
| Cash and cash equivalents at the beginning of the year | $\mathbf{9 0 5 , 0 4 1}$ |  |
| Cash and cash equivalents at the ends of the period | $\mathbf{9 3 9 , 7 7 2}$ |  |


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Consolidated

| Consolidated |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4 ${ }^{123}$ |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 798 | 885 | 844 | 908 | 3,435 | 713 | 767 | 814 | 892 | 3,185 | -1.8\% |
| Revenues | 3,343 | 3,904 | 3,986 | 4,159 | 15,392 | 3,323 | 3,372 | 3,429 | 3,532 | 13,656 | -15.1\% |
| Gross Profit | 652 | 698 | 750 | 666 | 2,767 | 520 | 621 | 588 | 690 | 2,419 | 3.6\% |
| SG\&A | 350 | 371 | 397 | 435 | 1,553 | 373 | 403 | 403 | 441 | 1,620 | 1.2\% |
| EBITDA | 418 | 422 | 434 | 353 | 1,627 | 236 | 297 | 276 | 339 | 1,149 | -4.0\% |
| Gross Margin | 19.5\% | 17.9\% | 18.8\% | 16.0\% | 18.0\% | 15.6\% | 18.4\% | 17.2\% | 19.5\% | 17.7\% | 3.5 p.p. |
| SG\&A (\% of Revenue) | 10.5\% | 9.5\% | 10.0\% | 10.5\% | 10.1\% | 11.2\% | 12.0\% | 11.7\% | 12.5\% | 11.9\% | 2.0 p.p. |
| EBITDA Margin | 12.5\% | 10.8\% | 10.9\% | 8.5\% | 10.6\% | 7.1\% | 8.8\% | 8.1\% | 9.6\% | 8.4\% | 1.1 p.p. |

## Consumer Goods Peru

| Consumer Goods Peru |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4 '23 |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 167 | 178 | 167 | 165 | 678 | 152 | 145 | 148 | 149 | 594 | -10.0\% |
| Revenues | 969 | 1,093 | 1,123 | 1,142 | 4,327 | 1,014 | 960 | 1,008 | 1,004 | 3,985 | -12.1\% |
| Gross Profit | 238 | 274 | 291 | 265 | 1,069 | 249 | 278 | 331 | 343 | 1,201 | 29.4\% |
| SG\&A | 147 | 167 | 164 | 197 | 675 | 168 | 178 | 187 | 211 | 744 | 7.3\% |
| EBITDA | 127 | 143 | 164 | 99 | 534 | 115 | 134 | 177 | 172 | 598 | 73.7\% |
| Gross Margin | 24.6\% | 25.1\% | 25.9\% | 23.2\% | 24.7\% | 24.5\% | 29.0\% | 32.8\% | 34.2\% | 30.1\% | 11.0 p.p. |
| SG\&A (\% of Revenue) | 15.2\% | 15.3\% | 14.6\% | 17.2\% | 15.6\% | 16.6\% | 18.6\% | 18.5\% | 21.0\% | 18.7\% | 3.8 p.p. |
| EBITDA Margin | 13.1\% | 13.1\% | 14.6\% | 8.7\% | 12.3\% | 11.3\% | 14.0\% | 17.6\% | 17.1\% | 15.0\% | 8.4 p.p. |

## International Businesses

| International Businesses |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | PEN MM | Q1 | Q2 | Q3 | Q4 |  |
| Polume (thousands of MT) | 38 | 45 | 47 | 49 | 179 |  |
| Revenues | 247 | 285 | 323 | 344 | 1,198 |  |
| Gross Profit | 50 | 58 | 57 | 45 | 209 |  |
| SG\&A | 59 | 64 | 79 | 75 | 277 |  |
| EBITDA | 5 | 9 | -7 | -15 | -7 |  |
| Gross Margin | $20.1 \%$ | $20.3 \%$ | $17.8 \%$ | $13.0 \%$ | $17.5 \%$ |  |
| SG\&A (\% of Revenue) | $23.7 \%$ | $22.3 \%$ | $24.5 \%$ | $22.0 \%$ | $23.1 \%$ |  |
| EBITDA Margin | $2.2 \%$ | $3.3 \%$ | $-2.1 \%$ | $-4.3 \%$ | $-0.6 \%$ |  |


|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Yoriation |
| 41 | 45 | 45 | 41 | 172 | $-16.5 \%$ |
| 271 | 290 | 291 | 291 | 1,144 | $-15.4 \%$ |
| 44 | 56 | 69 | 81 | 249 | $80.0 \%$ |
| 73 | 77 | 72 | 73 | 295 | $-3.8 \%$ |
| -16 | -11 | 10 | 23 | 6 | S/ 38.00 |
| $16.1 \%$ | $19.1 \%$ | $23.7 \%$ | $27.8 \%$ | $21.8 \%$ | 14.9 p.p. |
| $27.0 \%$ | $26.4 \%$ | $24.9 \%$ | $24.9 \%$ | $25.8 \%$ | 3.0 p.p. |
| $-5.9 \%$ | $-3.8 \%$ | $3.5 \%$ | $7.8 \%$ | $0.5 \%$ | 12.1 p.p. |

## Consumer Goods Bolivia

| CG Bolivia |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4'23 |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 22 | 25 | 26 | 29 | 102 | 23 | 26 | 25 | 26 | 99 | -9.4\% |
| Revenues | 160 | 174 | 195 | 216 | 745 | 169 | 182 | 182 | 193 | 726 | -10.6\% |
| Gross Profit | 31 | 35 | 31 | 25 | 122 | 31 | 32 | 43 | 55 | 160 | S/ 30 |
| SG\&A | 34 | 36 | 40 | 33 | 142 | 41 | 41 | 37 | 35 | 154 | 5.8\% |
| EBITDA | 7 | 9 | 2 | 3 | 21 | 0 | 2 | 16 | 30 | 47 | S/ 27 |
| Gross Margin | 19.4\% | 20.0\% | 16.0\% | 11.6\% | 16.4\% | 18.1\% | 17.5\% | 23.5\% | 28.3\% | 22.0\% | 16.7 p.p. |
| SG\&A (\% of Revenue) | 21.2\% | 20.6\% | 20.3\% | 15.3\% | 19.1\% | 24.0\% | 22.5\% | 20.5\% | 18.0\% | 21.1\% | 2.8 p.p. |
| EBITDA Margin | 4.6\% | 5.2\% | 0.9\% | 1.4\% | 2.8\% | -0.1\% | 0.8\% | 8.6\% | 15.7\% | 6.5\% | 14.3 p.p. |

## Consumer Goods Ecuador

| CG Ecuador |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4'23 |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 7 | 10 | 10 | 11 | 37 | 9 | 10 | 10 | 8 | 37 | -22.0\% |
| Revenues | 40 | 51 | 63 | 66 | 219 | 52 | 56 | 50 | 47 | 205 | -28.8\% |
| Gross Profit | 13 | 12 | 16 | 14 | 56 | 9 | 14 | 11 | 13 | 47 | -7.1\% |
| SG\&A | 12 | 13 | 16 | 20 | 60 | 19 | 20 | 18 | 17 | 74 | -13.4\% |
| EBITDA | 3 | 2 | 3 | -3 | 5 | -8 | -4 | -5 | -3 | -20 | 0.0\% |
| Gross Margin | 31.7\% | 24.3\% | 26.4\% | 21.3\% | 25.3\% | 17.0\% | 25.5\% | 21.7\% | 26.9\% | 22.7\% | 5.6 p.p. |
| SG\&A (\% of Revenue) | 29.4\% | 25.5\% | 25.1\% | 30.0\% | 27.5\% | 37.1\% | 34.9\% | 35.4\% | 36.5\% | 35.9\% | 6.4 p.p. |
| EBITDA Margin | 7.7\% | 3.4\% | 5.1\% | -4.7\% | 2.2\% | -14.8\% | -8.0\% | -9.6\% | -5.8\% | -9.6\% | -1.2 p.p. |

## Consumer Goods Other Geographies

| CG Other Geographies |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4 23 |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 9 | 11 | 11 | 10 | 41 | 9 | 9 | 11 | 7 | 36 | -30.8\% |
| Revenues | 47 | 61 | 65 | 61 | 235 | 51 | 53 | 60 | 50 | 213 | -18.0\% |
| Gross Profit | 6 | 11 | 10 | 5 | 32 | 4 | 10 | 15 | 13 | 43 | S/ 8 |
| SG\&A | 13 | 15 | 24 | 23 | 74 | 14 | 16 | 18 | 20 | 68 | -9.4\% |
| EBITDA | -5 | -2 | -12 | -15 | -33 | -8 | -8 | -1 | -5 | -22 | -66.7\% |
| Gross Margin | 12.6\% | 18.0\% | 14.9\% | 8.5\% | 13.6\% | 8.7\% | 18.1\% | 25.8\% | 26.7\% | 20.0\% | 18.2 p.p. |
| SG\&A (\% of Revenue) | 27.4\% | 24.5\% | 36.6\% | 36.9\% | 31.7\% | 26.7\% | 30.9\% | 29.6\% | 40.6\% | 31.9\% | 3.7 p.p. |
| EBITDA Margin | -10.4\% | -2.5\% | -18.0\% | -23.8\% | -14.0\% | -16.1\% | -15.2\% | -1.3\% | -9.7\% | -10.2\% | 14.1 p.p. |

## B2B

| B2B | 2022 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY |
| Volume (thousands of MT) | 162 | 169 | 157 | 155 | 643 |
| Revenues | 623 | 701 | 708 | 689 | 2,721 |
| Gross Profit | 91 | 117 | 104 | 102 | 414 |
| SG\&A | 48 | 48 | 53 | 58 | 207 |
| EBITDA | 53 | 77 | 63 | 58 | 251 |
| Gross Margin | 14.6\% | 16.7\% | 14.7\% | 14.8\% | 15.2\% |
| SG\&A (\% of Revenue) | 7.8\% | 6.8\% | 7.4\% | 8.4\% | 7.6\% |
| EBITDA Margin | 8.5\% | 11.0\% | 8.9\% | 8.3\% | 9.2\% |


| 2028 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Yoriation |
| 133 | 147 | 166 | 157 | 604 | $1.3 \%$ |
| 583 | 611 | 646 | 607 | 2,448 | $-11.9 \%$ |
| 90 | 120 | 136 | 124 | 471 | $21.6 \%$ |
| 47 | 51 | 54 | 56 | 208 | $-3.3 \%$ |
| 51 | 74 | 93 | 75 | 294 | $29.3 \%$ |
| $15.5 \%$ | $19.6 \%$ | $21.1 \%$ | $20.4 \%$ | $19.2 \%$ | 5.7 p.p. |
| $8.0 \%$ | $8.4 \%$ | $8.4 \%$ | $9.2 \%$ | $8.5 \%$ | 0.8 p.p. |
| $8.8 \%$ | $12.2 \%$ | $14.4 \%$ | $12.3 \%$ | $12.0 \%$ | 4.0 p.p. |


| Bakery |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Q1 | Q2 | Q3 | Q4 | FY |
| PEN MM | 109 | 115 | 105 | 106 | 434 |  |  |  |  |  |  |
| Volume (thousands of MT) | 270 | 322 | 324 | 330 | 1,245 |  |  |  |  |  |  |
| Revenues | 29 | 52 | 49 | 47 | 177 |  |  |  |  |  |  |
| Gross Profit | 19 | 19 | 20 | 23 | 80 |  |  |  |  |  |  |
| SG\&A | 15 | 36 | 33 | 30 | 114 |  |  |  |  |  |  |
| EBITDA | $10.8 \%$ | $16.3 \%$ | $15.1 \%$ | $14.2 \%$ | $14.3 \%$ |  |  |  |  |  |  |
| Gross Margin | $6.9 \%$ | $5.8 \%$ | $6.2 \%$ | $6.8 \%$ | $6.4 \%$ |  |  |  |  |  |  |
| SG\&A (\% of Revenue) | $5.5 \%$ | $11.2 \%$ | $10.3 \%$ | $9.0 \%$ | $9.2 \%$ |  |  |  |  |  |  |
| EBITDA Margin |  |  |  |  |  |  |  |  |  |  |  |


| 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | YoY |
| 93 | 103 | 118 | 109 | 423 | $3.0 \%$ |
| 285 | 310 | 342 | 312 | 1,250 | $-5.5 \%$ |
| 43 | 60 | 75 | 72 | 251 | $53.2 \%$ |
| 17 | 18 | 20 | 20 | 75 | $-13.5 \%$ |
| 28 | 42 | 60 | 54 | 184 | $80.0 \%$ |
| $15.1 \%$ | $19.2 \%$ | $22.0 \%$ | $23.2 \%$ | $20.0 \%$ | 9.0 p.p. |
| $6.1 \%$ | $5.9 \%$ | $5.8 \%$ | $6.2 \%$ | $6.0 \%$ | -0.6 p.p. |
| $9.9 \%$ | $13.4 \%$ | $17.5 \%$ | $17.4 \%$ | $14.7 \%$ | 8.4 p.p. |


| Food Service |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Q1 | Q2 | Q3 | Q4 | FY |
| PEN MM | 29 | 29 | 27 | 27 | 112 |  |  |  |  |  |  |
| Volume (thousands of MT) | 203 | 222 | 214 | 216 | 856 |  |  |  |  |  |  |
| Revenues | 35 | 35 | 32 | 35 | 138 |  |  |  |  |  |  |
| Gross Profit | 18 | 18 | 19 | 21 | 75 |  |  |  |  |  |  |
| SG\&A | 20 | 21 | 18 | 18 | 77 |  |  |  |  |  |  |
| EBITDA | $17.5 \%$ | $15.9 \%$ | $15.0 \%$ | $16.2 \%$ | $16.1 \%$ |  |  |  |  |  |  |
| Gross Margin | $9.0 \%$ | $7.9 \%$ | $8.7 \%$ | $9.6 \%$ | $8.8 \%$ |  |  |  |  |  |  |
| SG\&A (\% of Revenue) | $10.0 \%$ | $9.5 \%$ | $8.3 \%$ | $8.3 \%$ | $9.0 \%$ |  |  |  |  |  |  |
| EBITDA Margin |  |  |  |  |  |  |  |  |  |  |  |


| 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | Yoriation |
| 25 | 25 | 26 | 27 | 103 | $-2.1 \%$ |
| 194 | 191 | 182 | 176 | 743 | $-18.5 \%$ |
| 33 | 43 | 42 | 29 | 147 | $-17.1 \%$ |
| 17 | 20 | 20 | 21 | 77 | $2.0 \%$ |
| 20 | 26 | 26 | 10 | 82 | $-44.4 \%$ |
| $17.2 \%$ | $22.3 \%$ | $23.2 \%$ | $16.3 \%$ | $19.8 \%$ | 0.1 p.p. |
| $8.7 \%$ | $10.2 \%$ | $10.9 \%$ | $12.1 \%$ | $10.4 \%$ | 2.5 p.p. |
| $10.1 \%$ | $13.7 \%$ | $14.2 \%$ | $5.8 \%$ | $11.0 \%$ | -2.5 p.p. |


| Industrial Clients |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4 23 |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 15 | 18 | 19 | 17 | 68 | 9 | 11 | 15 | 14 | 49 | -13.8\% |
| Revenues | 69 | 82 | 83 | 71 | 305 | 33 | 38 | 47 | 46 | 164 | -35.2\% |
| Gross Profit | 13 | 15 | 13 | 10 | 51 | 3 | 6 | 6 | 9 | 24 | -10.0\% |
| SG\&A | 6 | 7 | 8 | 9 | 30 | 5 | 5 | 5 | 5 | 20 | -37.6\% |
| EBITDA | 8 | 10 | 7 | 5 | 29 | -1 | 2 | 1 | 5 | 7 | 0.0\% |
| Gross Margin | 18.2\% | 18.3\% | 15.8\% | 13.9\% | 16.6\% | 8.6\% | 15.4\% | 12.2\% | 20.7\% | 14.6\% | 6.8 p.p. |
| SG\&A (\% of Revenue) | 8.8\% | 8.4\% | 9.9\% | 12.4\% | 9.8\% | 15.2\% | 12.5\% | 10.7\% | 11.9\% | 12.4\% | -0.4 p.p. |
| EBITDA Margin | 11.5\% | 11.6\% | 8.1\% | 6.5\% | 9.4\% | -4.1\% | 5.4\% | 3.0\% | 10.8\% | 4.3\% | 4.4 p.p. |


| Cleaning |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Q1 | Q2 | Q3 | Q4 | FY |
| PEN MM | 5 | 4 | 3 | 3 | 16 |  |  |  |  |  |  |
| Volume (thousands of MT) | 19 | 17 | 14 | 13 | 63 |  |  |  |  |  |  |
| Revenues | 4 | 4 | 4 | 3 | 15 |  |  |  |  |  |  |
| Gross Profit | 2 | 2 | 1 | 2 | 6 |  |  |  |  |  |  |
| SG\&A | 3 | 3 | 2 | 1 | 10 |  |  |  |  |  |  |
| EBITDA | $24.1 \%$ | $24.4 \%$ | $26.1 \%$ | $21.3 \%$ | $24.0 \%$ |  |  |  |  |  |  |
| Gross Margin | $8.3 \%$ | $9.0 \%$ | $10.9 \%$ | $12.6 \%$ | $10.0 \%$ |  |  |  |  |  |  |
| SG\&A (\% of Revenue) | $17.9 \%$ | $17.4 \%$ | $17.5 \%$ | $11.0 \%$ | $16.2 \%$ |  |  |  |  |  |  |
| EBITDA Margin |  |  |  |  |  |  |  |  |  |  |  |


|  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| Q1 | Q2 | Q3 | Q4 | FY | YoY |
| 3 | 4 | 5 | 5 | 18 | $52.2 \%$ |
| 14 | 16 | 17 | 16 | 62 | $23.1 \%$ |
| 4 | 5 | 5 | 5 | 19 | $66.7 \%$ |
| 2 | 3 | 4 | 4 | 14 | S/ 3 |
| 2 | 3 | 2 | 1 | 8 | $0.0 \%$ |
| $27.4 \%$ | $32.8 \%$ | $29.4 \%$ | $31.0 \%$ | $30.2 \%$ | 9.8 p.p. |
| $17.5 \%$ | $20.9 \%$ | $21.9 \%$ | $28.6 \%$ | $22.3 \%$ | 16.0 p.p. |
| $12.9 \%$ | $17.6 \%$ | $11.9 \%$ | $9.0 \%$ | $12.9 \%$ | -2.0 p.p. |

## Aquafeed

| Aquafeed |  |  |  |  |  |  |  |  |  |  | Variation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2022 |  |  |  |  | 2023 |  |  |  |  | Q4 ${ }^{123}$ |
| PEN MM | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | YoY |
| Volume (thousands of MT) | 177 | 198 | 194 | 212 | 781 | 173 | 202 | 171 | 161 | 708 | -24.0\% |
| Revenues | 797 | 951 | 1,019 | 1,139 | 3,906 | 899 | 992 | 827 | 775 | 3,492 | -32.0\% |
| Gross Profit | 113 | 144 | 154 | 165 | 576 | 109 | 148 | 106 | 91 | 454 | -44.8\% |
| SG\&A | 72 | 69 | 72 | 76 | 289 | 57 | 66 | 58 | 63 | 245 | -16.9\% |
| EBITDA | 70 | 101 | 109 | 121 | 401 | 72 | 106 | 70 | 59 | 306 | -51.2\% |
| Gross Margin | 14.2\% | 15.1\% | 15.1\% | 14.5\% | 14.8\% | 12.1\% | 14.9\% | 12.8\% | 11.8\% | 13.0\% | -2.8 p.p. |
| SG\&A (\% of Revenue) | 9.0\% | 7.3\% | 7.1\% | 6.7\% | 7.4\% | 6.4\% | 6.6\% | 7.1\% | 8.2\% | 7.0\% | 1.5 p.p. |
| EBITDA Margin | 8.7\% | 10.6\% | 10.7\% | 10.6\% | 10.3\% | 8.0\% | 10.6\% | 8.4\% | 7.6\% | 8.8\% | -3.0 p.p. |

## Crushing

| Crushing |  |  |  |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | Q1 | Q2 | Q3 | Q4 | FY |
| PEN MM | 254 | 295 | 279 | 326 | 1,154 |  |  |  |  |  |  |
| Volume (thousands of MT) | 707 | 874 | 813 | 845 | 3,240 |  |  |  |  |  |  |
| Revenues | 160 | 105 | 144 | 90 | 498 |  |  |  |  |  |  |
| Gross Profit | 23 | 21 | 26 | 26 | 96 |  |  |  |  |  |  |
| SG\&A | 150 | 94 | 135 | 76 | 455 |  |  |  |  |  |  |
| EBITDA | $22.6 \%$ | $12.0 \%$ | $17.7 \%$ | $10.7 \%$ | $15.4 \%$ |  |  |  |  |  |  |
| Gross Margin | $3.2 \%$ | $2.4 \%$ | $3.2 \%$ | $3.1 \%$ | $3.0 \%$ |  |  |  |  |  |  |
| SG\&A (\% of Revenue) | $21.2 \%$ | $10.8 \%$ | $16.7 \%$ | $9.0 \%$ | $14.1 \%$ |  |  |  |  |  |  |
| EBITDA Margin |  |  |  |  |  |  |  |  |  |  |  |


| 2023 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | FY | YoY |
| 214 | 229 | 283 | 383 | 1,108 | $17.7 \%$ |
| 555 | 519 | 657 | 855 | 2,586 | $1.2 \%$ |
| 28 | 19 | -54 | 50 | 44 | $-44.4 \%$ |
| 26 | 28 | 25 | 31 | 110 | $19.6 \%$ |
| 10 | 0 | -67 | 21 | -37 | $-72.4 \%$ |
| $5.0 \%$ | $3.7 \%$ | $-8.2 \%$ | $5.9 \%$ | $1.7 \%$ | -4.8 p.p. |
| $4.6 \%$ | $5.3 \%$ | $3.9 \%$ | $3.6 \%$ | $4.3 \%$ | 0.6 p.p. |
| $1.8 \%$ | $-0.1 \%$ | $-10.2 \%$ | $2.4 \%$ | $-1.4 \%$ | -6.6 p.p. |

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[^0]:    ${ }^{1}$ Excludes collections on behalf of third-parties PEN 97MM, reported Total Cash and Cash Equivalents PEN 1,494MM | ${ }^{2}$ Principal only, not interest | ${ }^{3}$ Working Capital: Current Assets less Current Liabilities $\left.\right|^{4}$ Net Debt-to-EBITDA: Total Financial Debt less Cash and Cash Equivalents divided by LTM EBITDA | ${ }^{5}$ Leverage Ratio: Total Liabilities divided by Shareholders' Equity

[^1]:    ${ }^{1}$ Principal only, not interest

[^2]:    ${ }^{1}$ Net Debt: Financial Debt less Cash and Cash Equivalents as of Q4 '23 (includes the effect of IFRS 16)

[^3]:    ${ }^{1}$ Net Debt is Financial Debt less Cash and Cash Equivalents as of Q4 '23 (includes the effect of IFRS 16) $\left.\right|^{2}$ Considers Adjusted EBITDA

