

A large, stylized number "8" in a light red color with a halftone dot pattern, positioned on the left side of the slide.

EARNINGS CALL FIRST QUARTER 2022

May 3rd, 2022

A decorative graphic on the left side of the slide, consisting of a large, stylized letter "A" filled with a pattern of small white dots on a dark background.

DISCLAIMER

This presentation may contain financial or business projections regarding recent acquisitions, their financial or business impact, management expectations and objectives regarding such acquisitions and current management expectations on the operating and financial performance of The Company, based on assumptions that, as of today, are considered valid. Financial and business projections are estimates and do not constitute any declaration of historical facts. Words such as “anticipates”, “could”, “may”, “can”, “plans”, “believes”, “estimates”, “expects”, “projects”, “pretends”, “probable”, “will”, “should”, and any other similar expression or word with a similar meaning pretend to identify such expressions as projections. It is uncertain if the anticipated events will happen and in case they happen, the impact they may have in Alicorp’s or The Consolidated Company’s operating and financial results. Alicorp does not assume any obligation to update any financial or business projections included in this presentation to reflect events or circumstances that may happen.

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TOPICS

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Q1 '22 HIGHLIGHTS

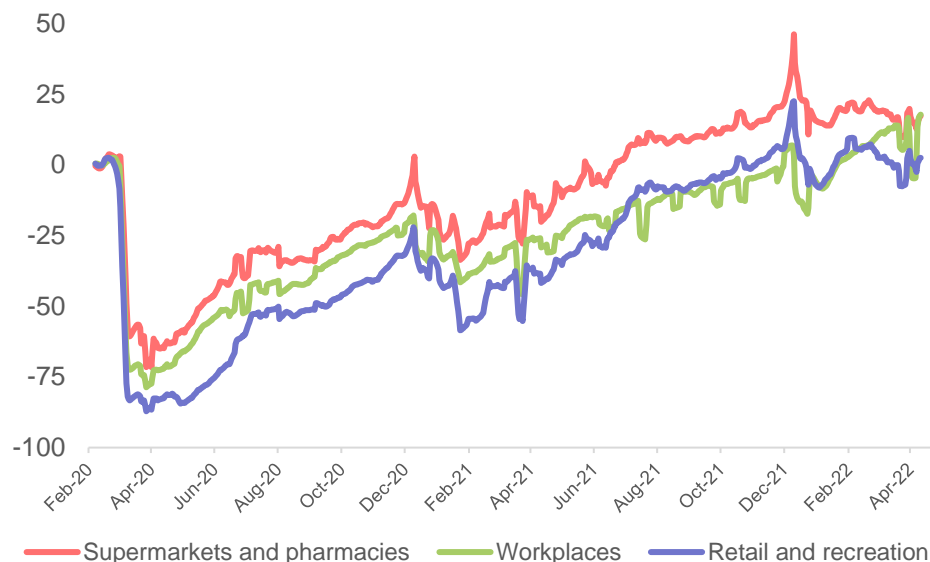


Relevant indicators for our business

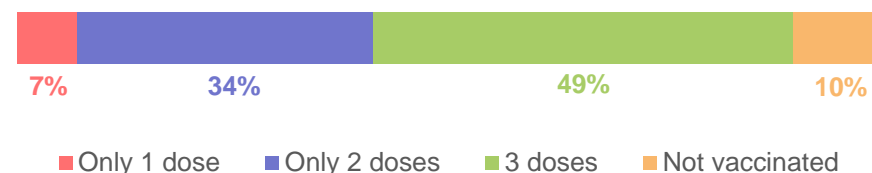
**ON THE SANITARY FRONT
PERU MAINTAINS A
SOLID RECOVERY PATH
WITH HIGH
VACCINATION LEVELS
AND INCREASING
MOBILITY**

**CHALLENGING POLITICAL
AND ECONOMIC
SITUATION CONTINUES
AFFECTING INVESTMENT
AND REDUCING
RECOVERY OF REAL
WAGES**

Mobility changes 2020-2022: Var % relative to the reference base, moving average last 7 days¹



COVID-19 Vaccination: 83% of eligible population has at least 2 dosis²



- Inflation reached 8.6% YoY in April, the highest in 24 years
- 4 cabinets in 8 months of the current government
- President Castillo's disapproval rate increased from 67% to 76% in April
- New pension fund withdrawal approved by Congress
- VAT Exemption for 5 basic food products (chicken, eggs, pasta, sugar and bread) with uncertain effectiveness since it does not apply for the entire production chain
- Protests over the current administration and the imposition of curfew in Lima
 - Protests announced with anticipation, distribution to our distributors and clients was therefore anticipated
 - Production and sales recovered after one-day curfew

¹ Source: Apoyo Consultoría, as of 25th April 2022

² Source: Ministry of Health of Peru, as of 27th April 2022

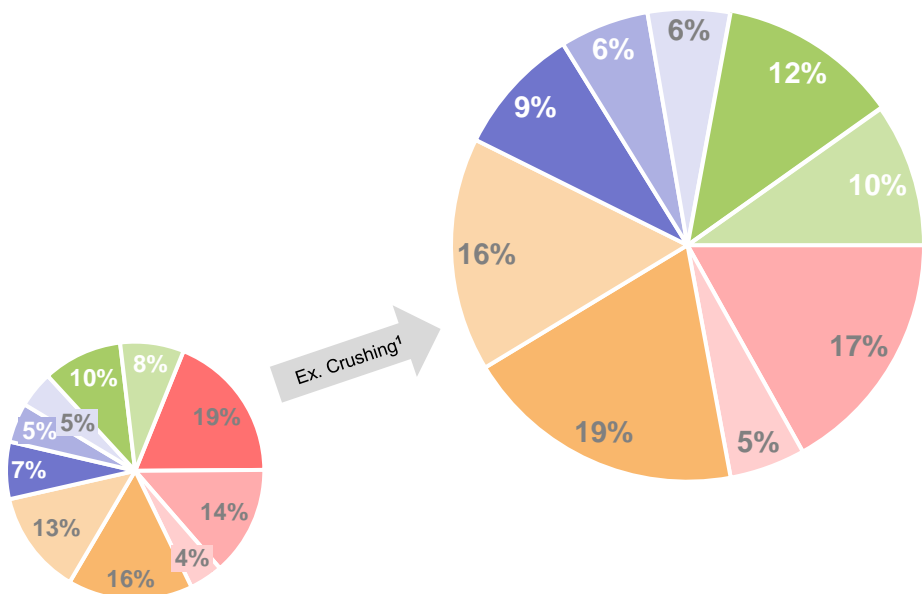
COGS Under Pressure

RUSSIA-UKRAINE CONFLICT, CLIMATIC EVENTS AND TIGHT SUPPLY DEMAND BALANCE ARE LEADING TO HIGHER COMMODITY PRICES, INCREASING PRESSURE ON OUR COST STRUCTURE

HIGHER COMMODITY PRICES LEADS TO HIGHER CRUSH MARGINS AND INCREMENTAL EBITDA FOR OUR CRUSHING BUSINESS

ALICORP'S COGS BREAKDOWN

As a % of total COGS – LTM as of 1Q22

■ Soybean and sunflower seed, +32%^{2,3}■ Wheat, +17%²■ Soybean meal, +16%²

■ Oils

■ Other agricultural

■ Other supplies

■ HC & PC supplies

■ Packages

■ Depreciation

■ Freights and others

COMMODITIES STRATEGY

- First in class **capabilities** in the procurement and **hedging of commodities**
- **Active and constant hedge** of wheat, soybean oil, soybean meal, soybean, among others, through futures, options and OTC
- Strategy aimed at **layering the exposure** and provide visibility within established limits

CRUSHING BUSINESS

- **Natural hedge** for our Consumer Goods, B2B and Aquafeed businesses
- Incremental EBITDA with higher **crush margin**

EXCHANGE RATE EFFECT

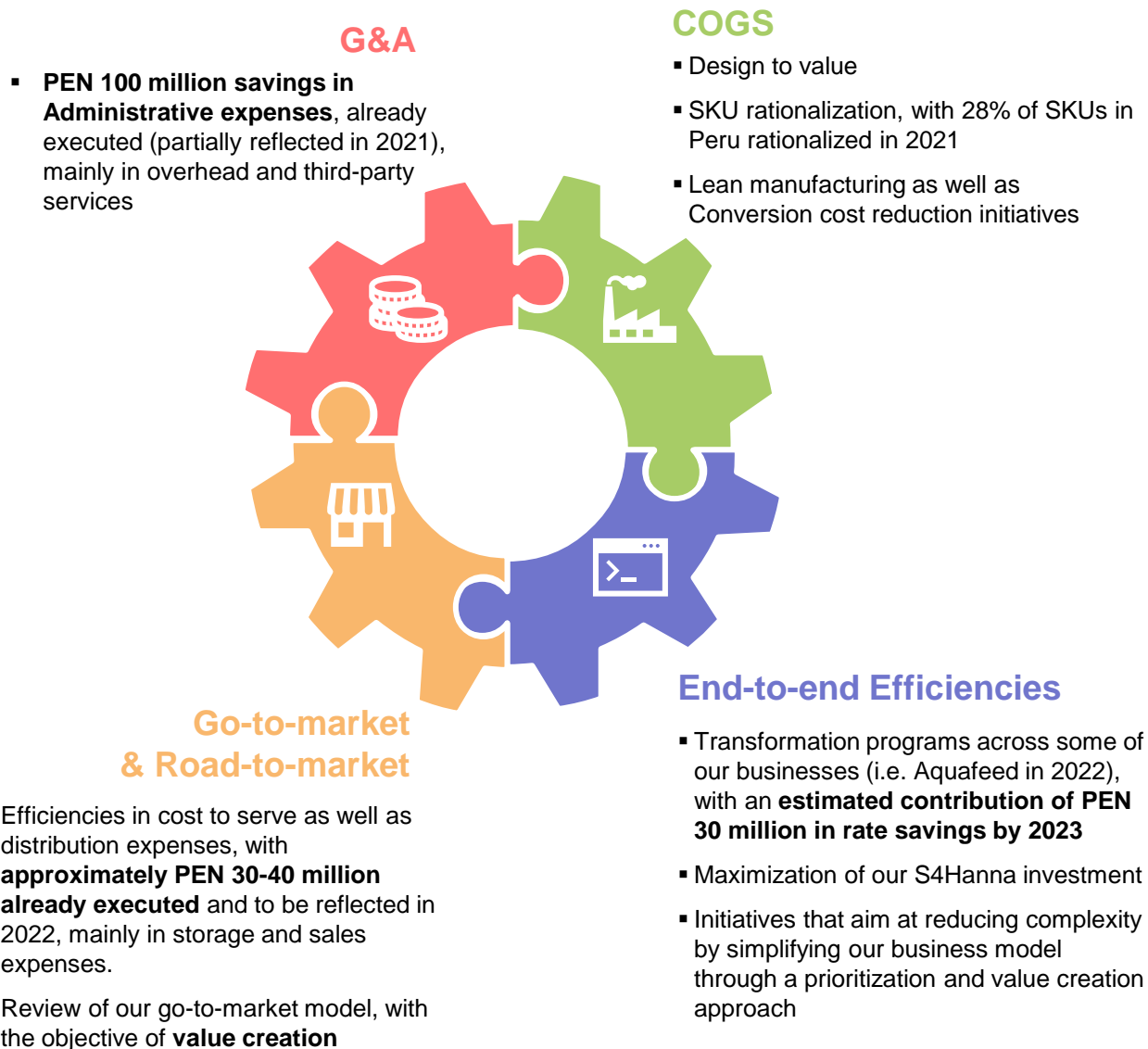
- **Appreciation** of the Peruvian Sol
- **+4.5% YTD**

¹ Ex. soybean and sunflower seed² YTD spot price variation³ Soybean

Efficiency Efforts

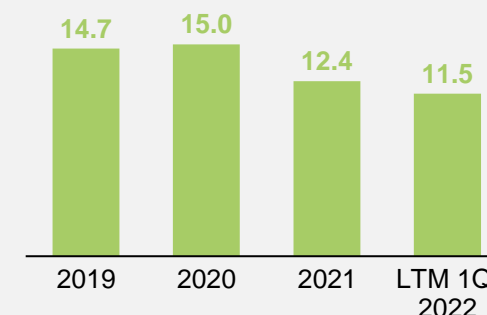
WE CONTINUE ON TRACK WITH THE MULTI ANNUAL EFFICIENCIES PROGRAM ANNOUNCED LAST YEAR AND SET TO DELIVER MORE THAN PEN 200 MM IN RUN RATE SAVINGS BY 2023

THE PROGRAM AIMS AT SUPPORTING PROFITABILITY, IN LINE WITH OUR STRATEGIC PRIORITIZATION, WITHOUT IMPACTING MARKET POSITIONING

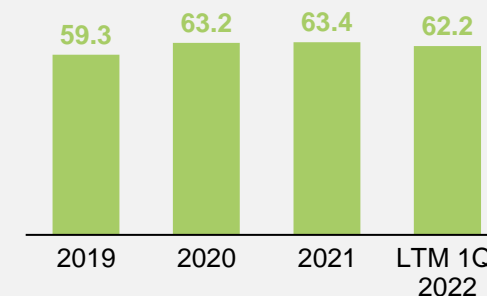


KPIs

SG&A/Sales (%)



SG&A/Gross Profit (%)



2

Q1 '22 CONSOLIDATED OPERATING RESULTS

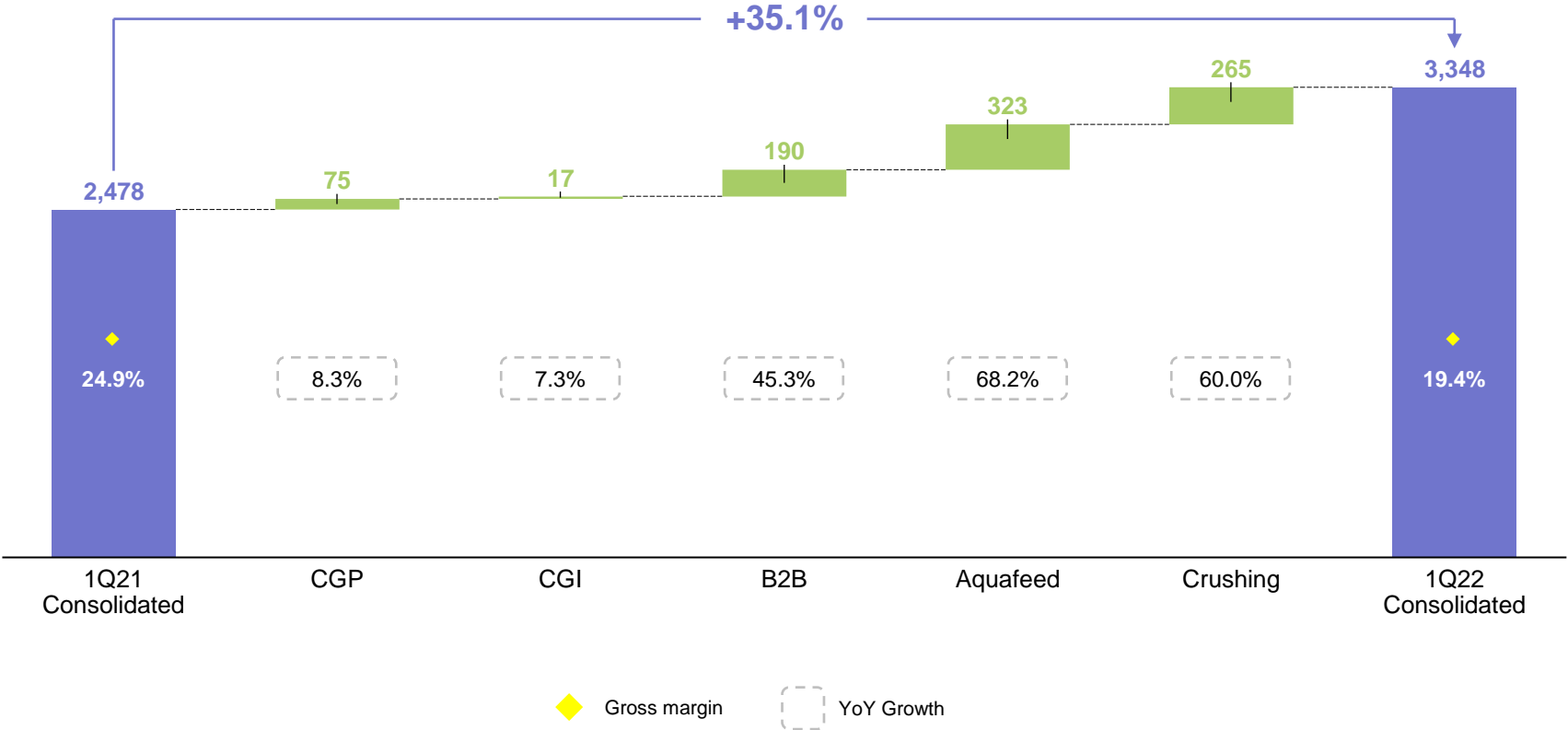


Consolidated REVENUE – Q1 '22 vs. Q1 '21

Q1 PERFORMANCE SUMMARY – REVENUE in million PEN

STRONG REVENUE GROWTH DRIVEN BY THE SOLID PERFORMANCE IN OUR AQUAFEED, CRUSHING AND B2B UNITS

THE EVOLUTION REFLECTS HIGHER VOLUME AND PRICING ACTIONS TO PARTIALLY OFFSET COST PRESSURE

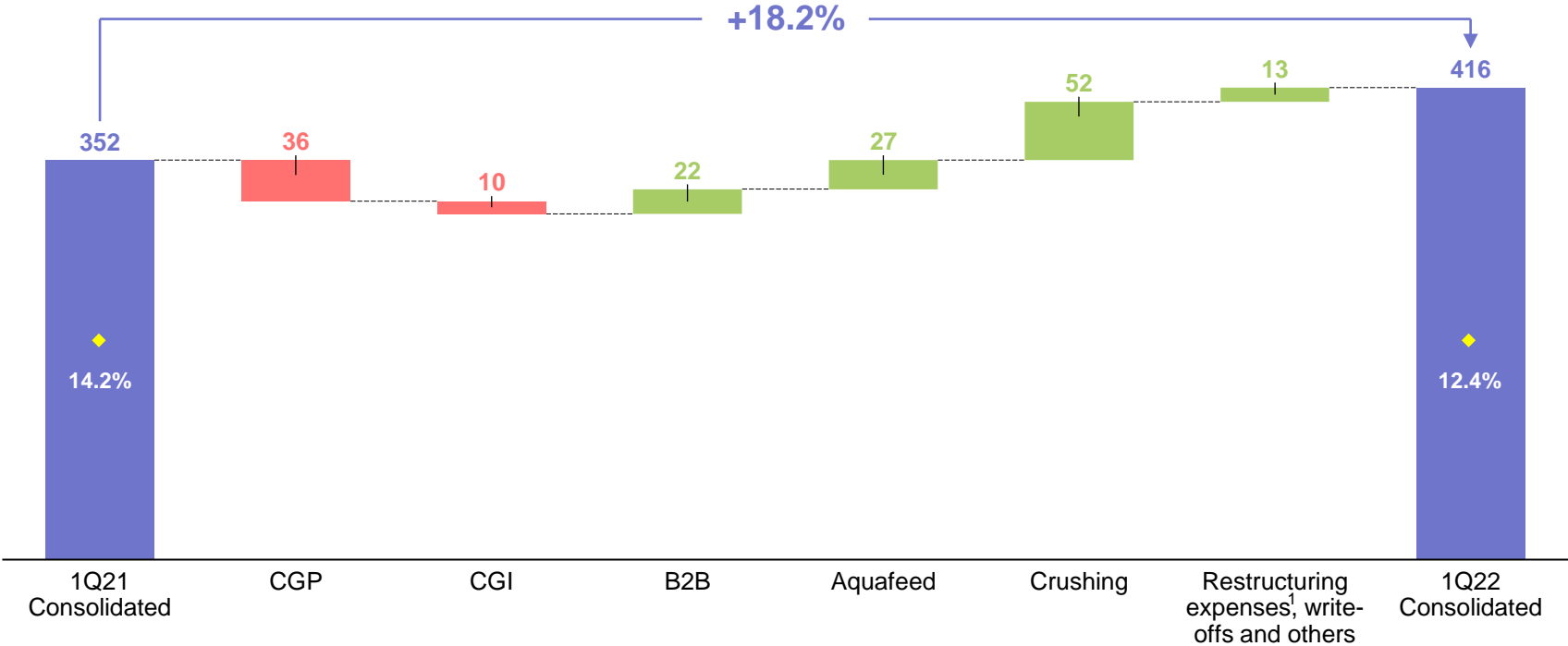


Consolidated EBITDA – Q1 '22 vs. Q1 '21

Q1 PERFORMANCE SUMMARY – EBITDA in million PEN

CONSOLIDATED EBITDA GREW YoY EXPLAINED BY CRUSHING, AQUAFEED AND B2B UNITS DESPITE THE PERFORMANCE OF OUR CONSUMER GOODS PLATFORM EXPLAINED BY LOWER VOLUME

EBITDA/TON INCREASED 5.4% YOY



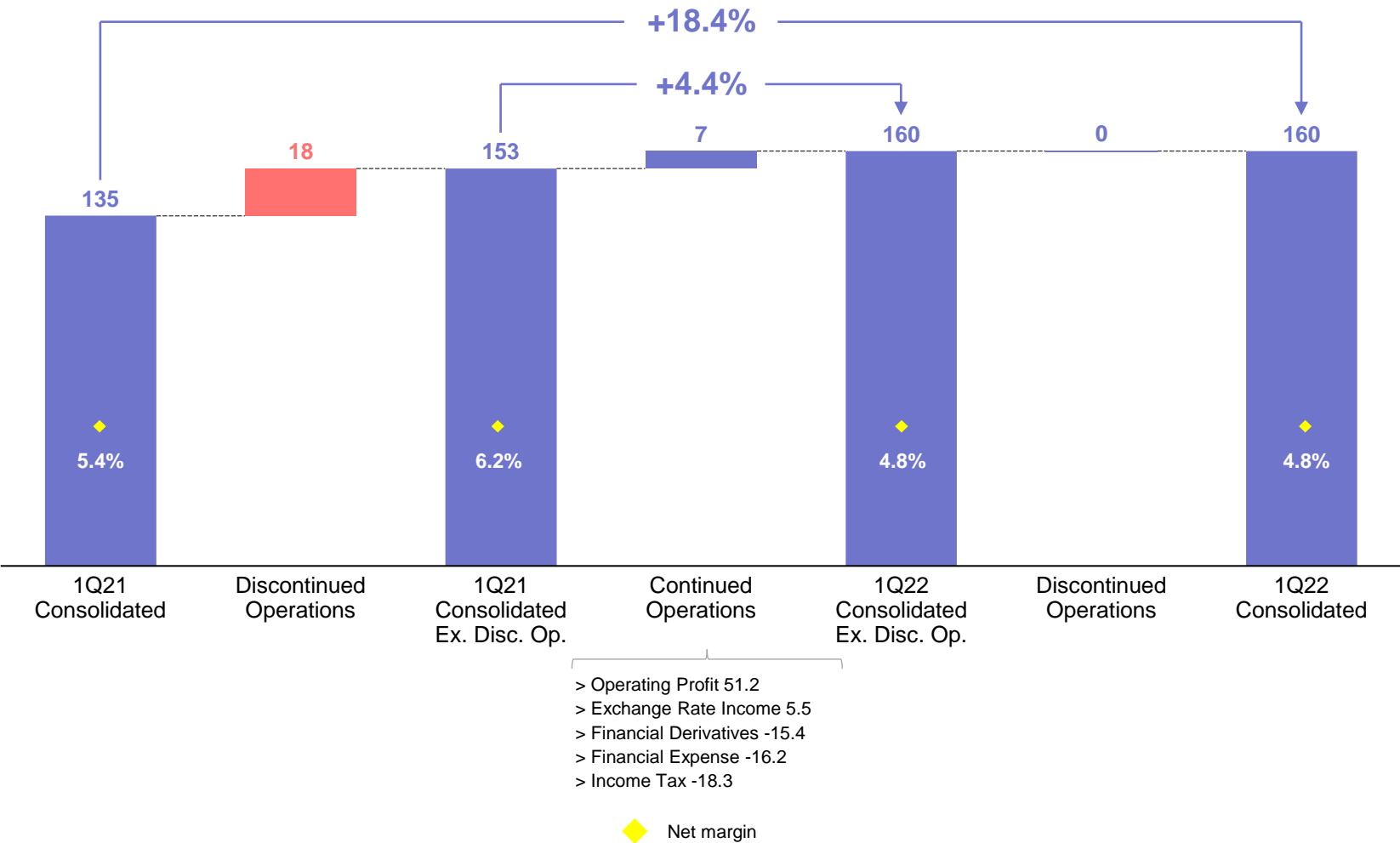
◆ EBITDA margin

¹ Restructuring expenses: CGP 7.0 million and B2B 2.5 million

Consolidated NET INCOME – Q1 '22 vs. Q1 '21

INCREASE IN NET INCOME IS EXPLAINED BY HIGHER OPERATING PROFIT AND THE POSITIVE BASE EFFECT FROM THE LOSS IN 1Q21 GENERATED BY OUR DISCONTINUED OPERATIONS (BRAZIL AND ARGENTINA SOLD IN 4Q21), PARTIALLY OFFSET BY HIGHER INCOME TAX AND FINANCIAL EXPENSES

Q1 PERFORMANCE SUMMARY – NET INCOME in million PEN



Q1 '22 OPERATING RESULTS BY BUSINESS

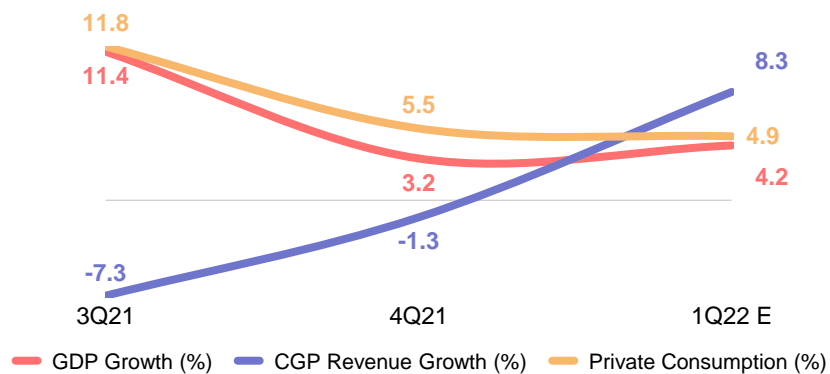


Consumer Goods Peru: Update on Market Dynamics

MARKET SHARE OF VOLUMEN RECOVERS OR REMAINS FLAT IN 64% OF OUR CATEGORIES IN JAN-FEB '22 vs NOV-DEC '21

IMPORTANT RECOVERY IN 1Q22 vs 4Q21, REFLECTED IN REVENUE, PROFIT AND CHANNEL MIX

ALICORP'S REVENUE CONTINUES ITS RECOVERY



CHANNEL MIX: Traditional channel gains share in 1Q22

	3Q21	4Q21	1Q22
Traditional	70%	75%	77%
Modern	29%	24%	21%
Others	1%	1%	1%

KEY HIGHLIGHTS vs 4Q21

	4Q21	1Q22	1Q22 vs 4Q21
Revenue	941,823	985,296	4.6%
Gross Profit	191,585	241,883	26.3%
EBITDA	48,420	130,194	2.7x
Gross Margin	20.3%	24.5%	+4.2 p.p.
EBITDA Margin	5.1%	13.2%	+8.1 p.p.

MARKET SHARE: Positive market signs at year-end

	Share of Volume JF22 vs SO21	Share of Value JF22 vs SO21
Edible Oils	+4.6 p.p.	+4.3 p.p.
Pasta	+1.0 p.p.	+0.9 p.p.
Detergents	-0.9 p.p.	+0.4 p.p.
Laundry Soap	-1.2 p.p.	-0.9 p.p.

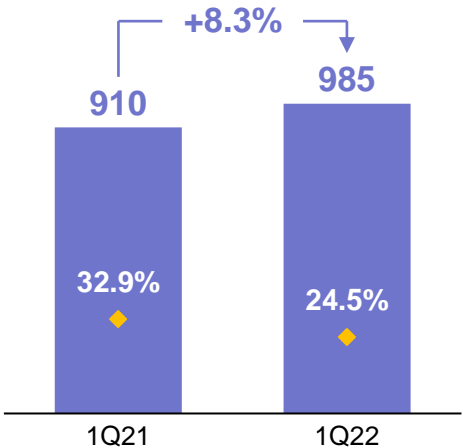
Consumer Goods Peru: Q1 Performance

RELEVANT RECOVERY IN VOLUME, WITH MAR-22 OUTPACING Q4 DESPITE HISTORIC LOW VOLUME IN Q1 DUE TO SEASONALITY

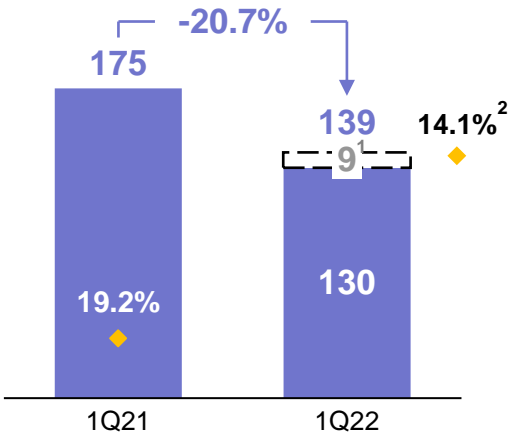
REVENUE AND GROSS PROFIT/TON INCREASE DUE TO PRICE ACTIONS

MARGINS REDUCED DUE TO HIGHER COMMODITY PRICES

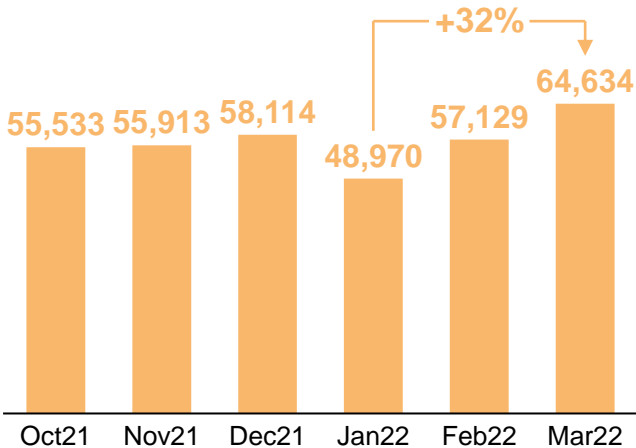
REVENUE & GROSS MARGIN
(PEN million)



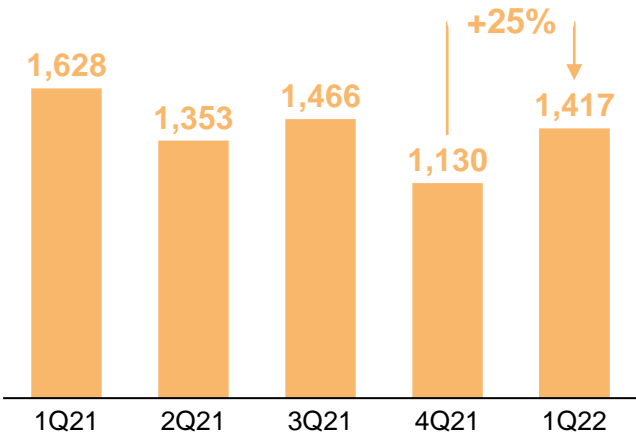
EBITDA & EBITDA MARGIN
(PEN million)



VOLUME EVOLUTION: 1Q22 grew +0.7% vs 4Q21
Alicorp's 1Q vs 4Q LY from 2021 to 2017: -1.4%
(MT)



GROSS PROFIT / MT
(PEN million)



¹ Corresponds to restructuring and one-off expenses
² EBITDA margin 13.2% considering restructuring expenses and write-offs

Consumer Goods International: Market Dynamics

FOCUS ON OUR DISTRIBUTION STRATEGIES TO MAXIMIZE OUR BUSINESS PERFORMANCE

IN BOLIVIA, HOME CARE PLATFORM GROWS AND EDIBLE OILS REACHES ITS MAXIMUM ALLOWED PRICE LEVEL

IN ECUADOR, FOCUS IS ON INCREASING MARKET SHARE IN LOWER TIERS IN PASTA CATEGORY



- Growth in Home Care categories (+19.5% YoY) boosted by post pandemic hygiene habits and market share gains
- In Argentina, the gap between official and parallel exchange rate was reduced by 9%, reducing smuggling in different categories
- In the edible oils category, regulatory price caps were reached
- DEX La Paz/EI Alto launched in April 2022



- Unemployment rate fell from 5.4% in Feb'21 to 4.3% in Feb'22
- We aim to increase share in Pasta category with our low-cost brand Nutregal
- Significant advances in our go-to-market strategy, looking to accelerate growth. New wholesale and horizontal distributors ("Panales")

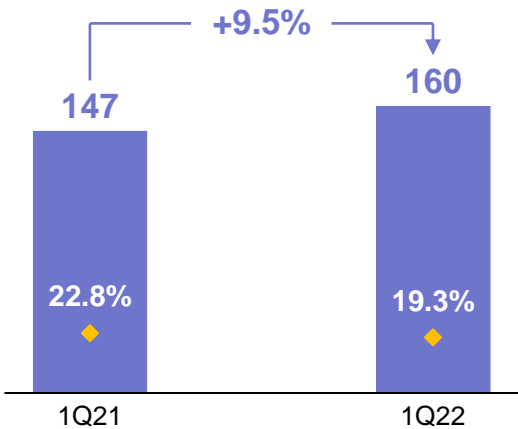
	Share of Volume JF22 vs ND21	Share of Value JF22 vs ND21
Edible Oils	+3.2 p.p.	+0.2 p.p.
Detergents	+2.4 p.p.	+1.8 p.p.
Pasta	+0.3 p.p.	-0.1 p.p.
Laundry Soap	-3.4 p.p.	-2.8 p.p.
Margarines	-5.4 p.p.	-4.6 p.p.

	Share of Volume JF22 vs ND21	Share of Value JF22 vs ND21
Pasta	+1.7 p.p.	+2.8 p.p.
Mayonaise	+1.1 p.p.	+0.8 p.p.
Ketchup	-0.8 p.p.	+0.0 p.p.
Detergents	-1.1 p.p.	-1.4 p.p.

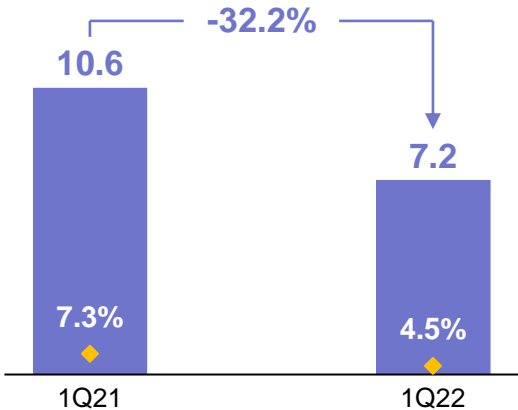
Consumer Goods Bolivia: Q1 Performance



REVENUE & GROSS MARGIN
(PEN million)



EBITDA & EBITDA MARGIN
(PEN million)



HIGHER REVENUE
EXPLAINED BY HIGHER
HOME AND PERSONAL
CARE VOLUME

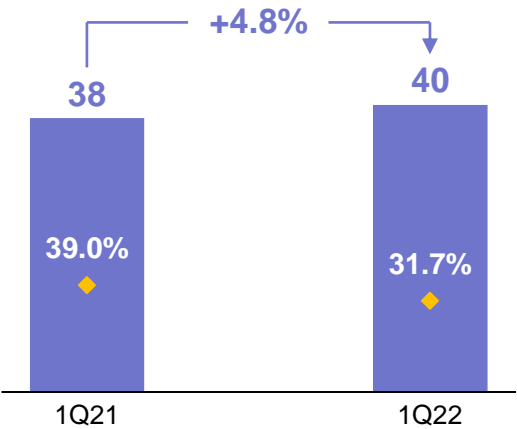
MARGINS AFFECTED
MAINLY DUE TO EDIBLE
OILS CATEGORY WHERE
WE ARE UNABLE TO
INCREASE PRICES DUE TO
PRICE CONTROLS,
DESPITE HIGHER COST

GROSS PROFIT/TON
INCREASED 4.5% QoQ DUE
TO BETTER MIX IN HIGHER
HOME CARE VOLUME

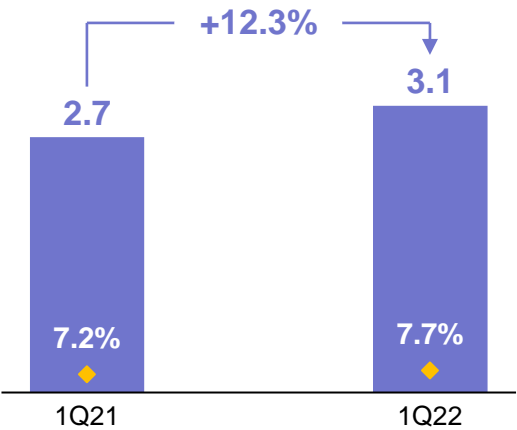
Consumer Goods Ecuador: Q1 Performance



REVENUE & GROSS MARGIN
(PEN million)



EBITDA & EBITDA MARGIN
(PEN million)



REVENUE GROWTH
EXPLAINED BY PRICE
ACTIONS IN KEY
CATEGORIES

EBITDA INCREASES YoY
MAINLY DUE TO LOWER
SG&A EXPENSES

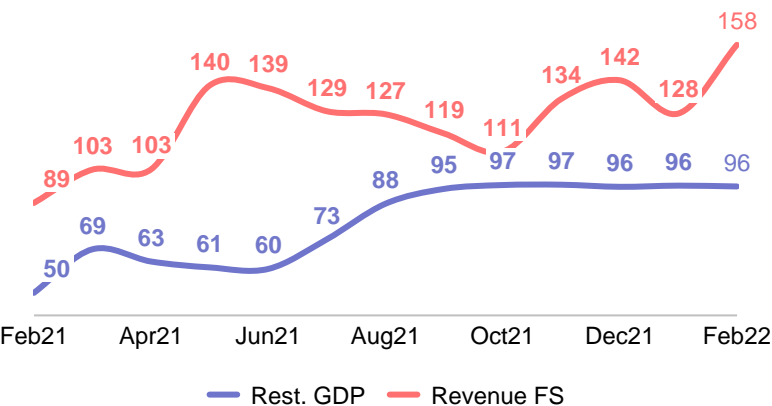
GROSS PROFIT/TON
INCREASED 31.3% QoQ
DUE TO LOWER
MAQUILA VOLUME

B2B BUSINESS SURPASSES
PRE-PANDEMIC LEVELS
SUPPORTED BY OUR BRAND
POWER AND CUSTOMER
RELATIONS

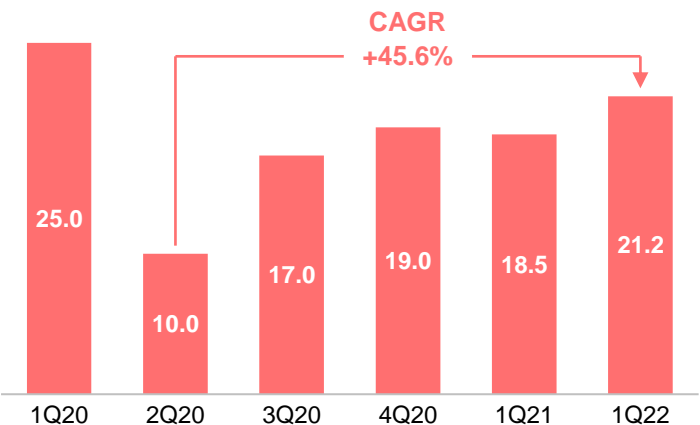
FOOD SERVICE INDUSTRY
GROWS ON THE BACK OF
OUT OF HOME CONSUMPTION
RECOVERY AND NEW
CLIENTS' PROSPECTION

WE HAVE IMPROVED OUR
MARKET POSITION THROUGH
THE STRENGTHENING OF OUR
RELATIONSHIP WITH
CUSTOMERS

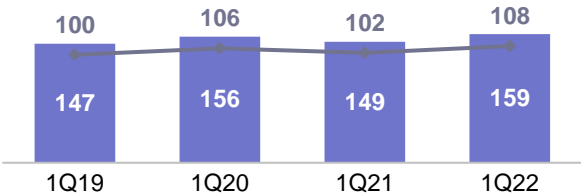
Restaurant GDP & Food Service¹ Revenue Growth
Index 100=2019



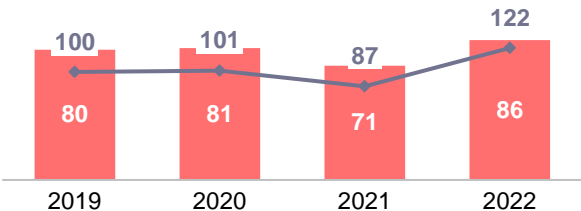
Active Clients Evolution
(in thousands)



Alicorp's B2B Sales Volume²
(⁰000 TM & Index 2019 = 100)



Alicorp's B2B Gross Profit
(million PEN & Index 2019 = 100)



Percentage (%) of lower tiers in total volume

	1Q21	1Q22	var
Edible Oils FS	29.8%	49.6%	19.8 p.p.
Lard Bakery	24.8%	33.4%	8.5 p.p.
Flour Bakery	33.4%	45.3%	11.9 p.p.

¹ Excluding Cleaning Products
² Does not include Nutritional Supplies

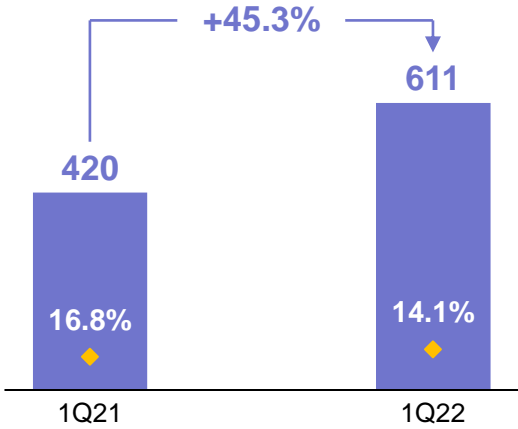
B2B: Q1 Performance

**RECOVERY OF B2B
PLATFORM CONTINUES
DRIVEN BY AN
INCREASE IN SALES
VOLUME**

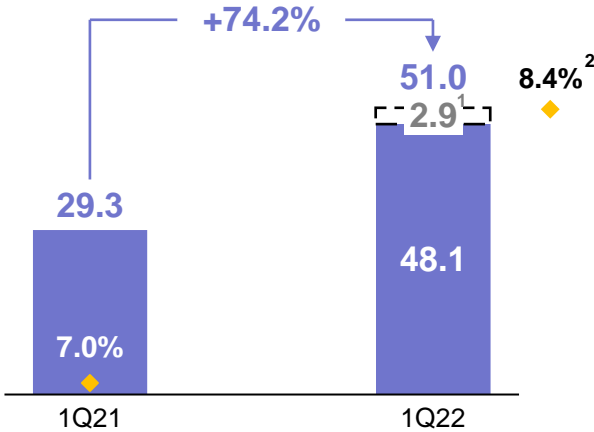
**PRICING STRATEGIES
AND DECOMPLEXITY
INITIATIVES ALLOWED
FOR AN IMPORTANT
EBITDA IMPROVEMENT
ON A YoY BASIS,
DESPITE SIGNIFICANT
COST PRESSURE**

**GROSS PROFIT/TON
INCREASED 12.0% YoY**

REVENUE & GROSS MARGIN
(PEN million)



EBITDA & EBITDA MARGIN
(PEN million)



¹ Corresponds to restructuring and one-off expenses
² EBITDA margin 7.9% considering restructuring expenses and write-offs

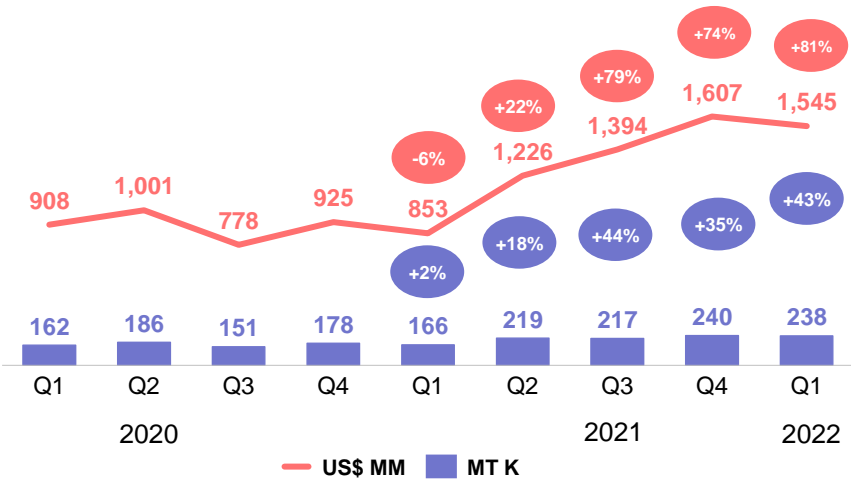
Aquafeed: Update on Market Dynamics

SHRIMP: GROWTH IN EXPORT VOLUME AND VALUE DRIVEN BY HIGHER GLOBAL DEMAND AND DIVERSIFICATION OF PORTFOLIO TO MORE VALUE-ADDED PRODUCTS

SALMON: VOLUME DECREASES SLIGHTLY BECAUSE OF LOWER SOWINGS IN 2020, WHILE PRICES STILL HOLD A 5-YEAR HIGH DUE TO LOWER SUPPLY IN THE MARKET AND FIRM DEMAND

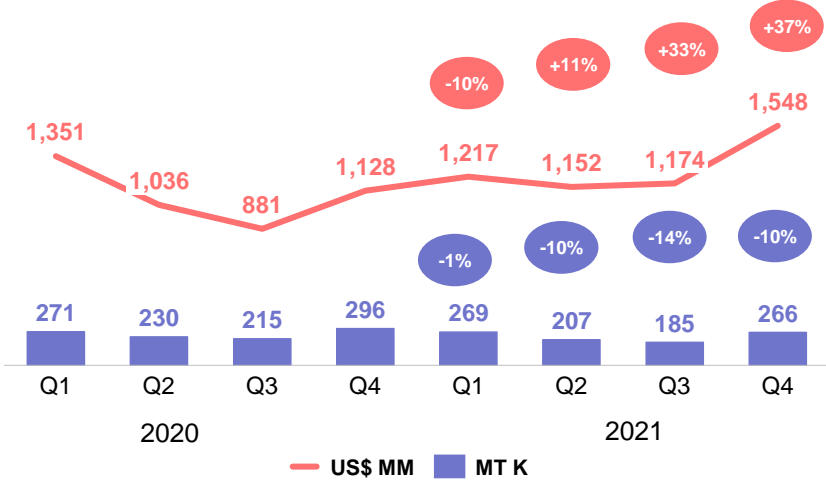
SHRIMP

Shrimp Exports in Ecuador (MT K and US\$ MM)

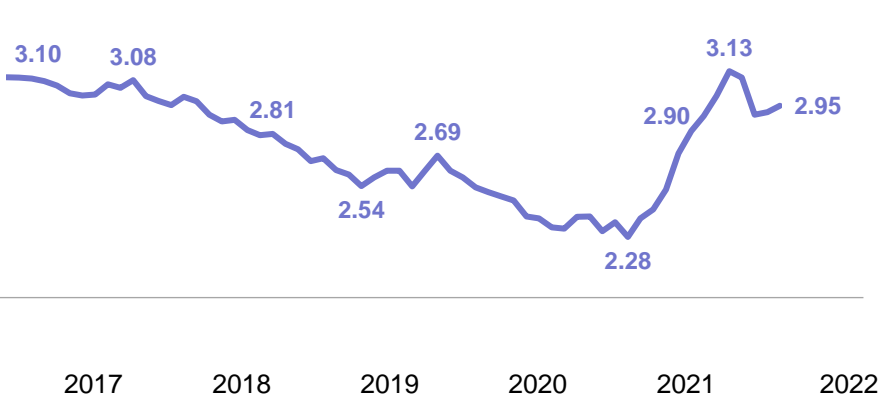


SALMON

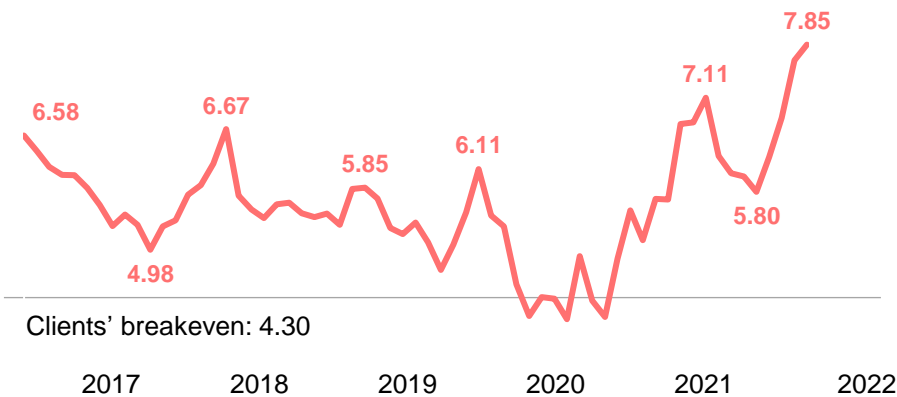
Salmon Exports in Chile (MT K and US\$ MM)



Average Shrimp Exported Prices in Ecuador (US\$ FOB/lb)



Urner Barry Salmon Index (US\$/lb)



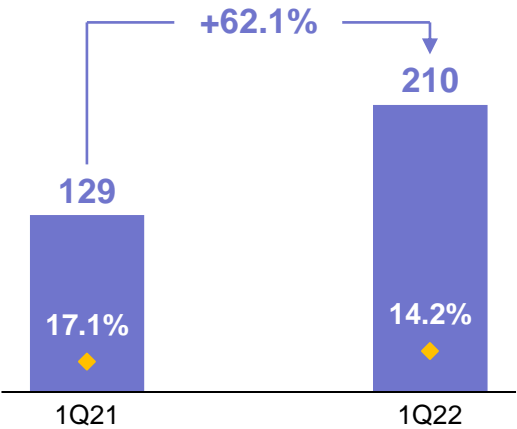
Sources: Ecuador Customs, Sernapesca, Aquabench

Aquafeed: Q1 Performance

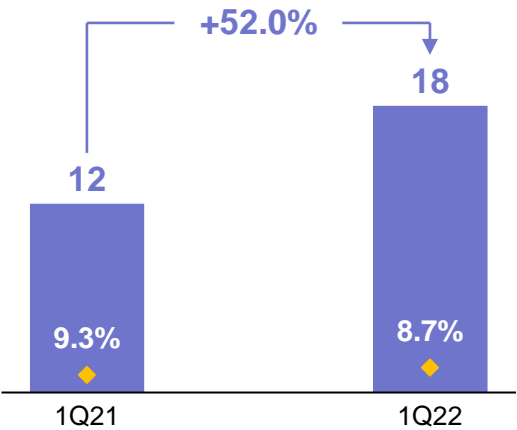
SOLID REVENUE
GROWTH YoY DUE TO
HIGHER SALES VOLUME
AND PRICE ACTIONS IN
BOTH SHRIMP AND
SALMON FEED
BUSSINESSES

GROSS MARGIN
REDUCTION IS
PARTIALLY OFFSET BY
DILUTION OF SG&A
EXPENSES

REVENUE & GROSS MARGIN
(USD million)



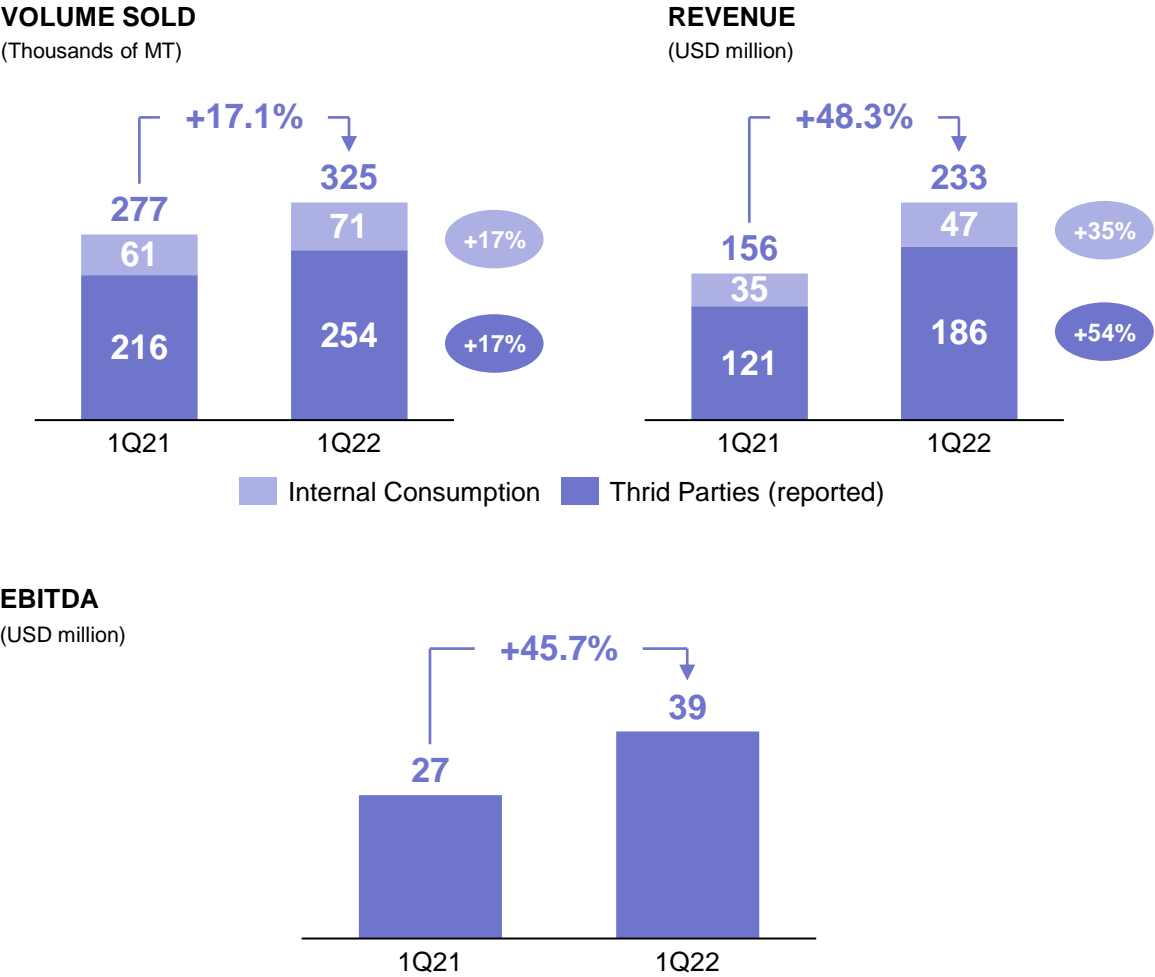
EBITDA & EBITDA MARGIN
(USD million)



Crushing: Q1 Performance

REMARKABLE REVENUE GROWTH DUE TO HIGHER VOLUME AND STRONG SHARE IN A GROWING HARVEST

ROBUST EBITDA OUTLOOK FOR 2022 DUE TO HIGHER COMMODITY PRICES, HOWEVER RISKS AHEAD STILL MAKE IT CHALLENGING TO REPEAT THE 2021 RECORD YEAR



3 SOLID LIQUIDITY AND STRONG BALANCE SHEET



Leverage and credit rating

CONSERVATIVE DEBT
MANAGEMENT WITH
INVESTMENT GRADE
RATINGS

IN 1Q22, WE PREPAID
PEN 139 MM OF LONG-
TERM DEBT AND
REPURCHASED PEN 169
MM OF BONDS IN
ORDER TO REDUCE
INTEREST EXPENSES

TOTAL CASH

S/ 1,039 million

DEBT COVERAGE ¹

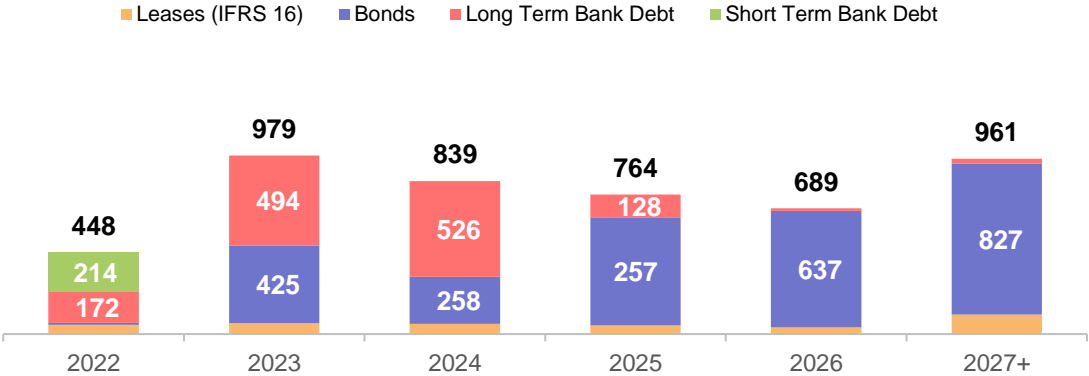
2.32x over maturities until 2022
0.73x over maturities until 2023

Access to funding

- PEN 167 million of committed credit lines
- PEN 5.2 billion of available uncommitted credit lines
- PEN 1.6 billion available under our local bond programs



MATURITY PROFILE AS OF MARCH 2022²
(PEN Million)



CREDIT RATING AS OF Q1 '22



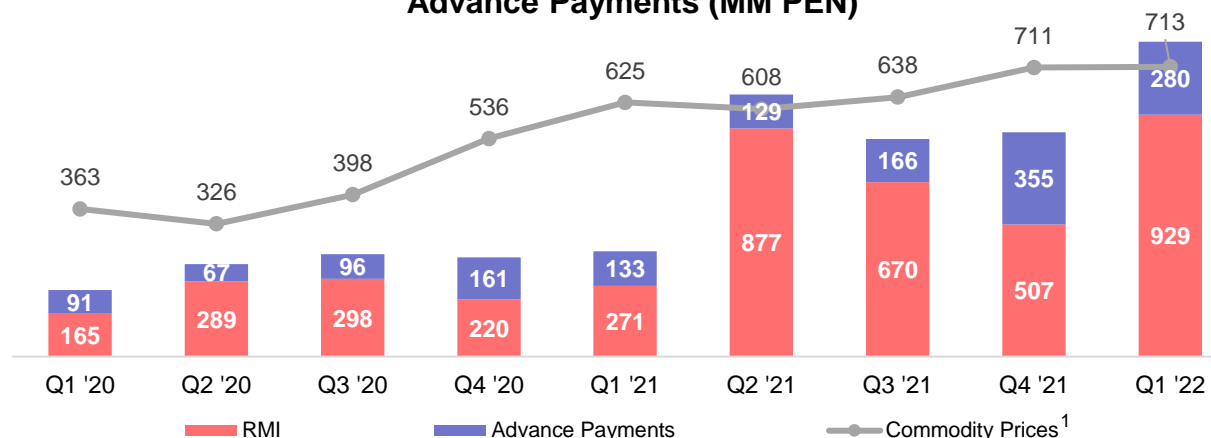
¹ Principal only./ ² Debt at amortized cost.

Leverage

ALTHOUGH OUR CRUSHING BUSINESS' READILY MARKETABLE INVENTORIES (RMI) IS A CASH PROXY, IT PRODUCE A HIGH SEASONALITY IN OUR LEVERAGE

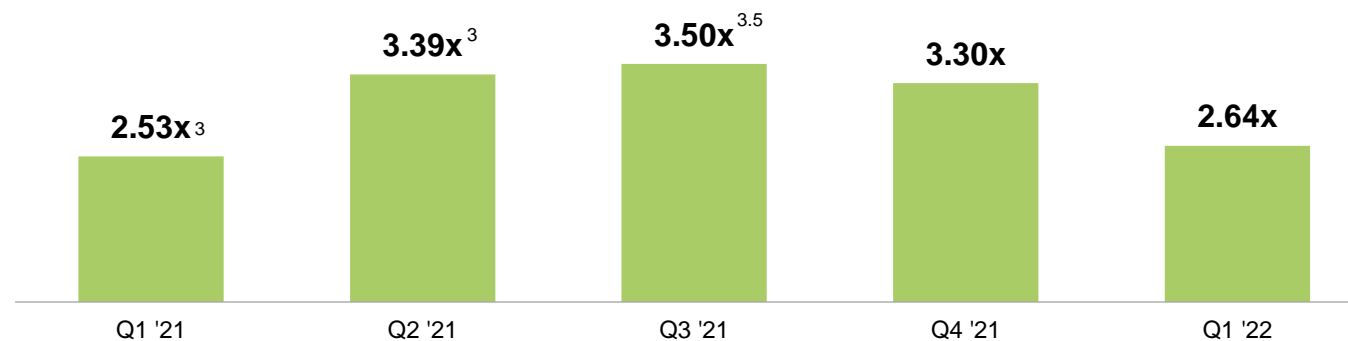
NEVERTHELESS, WE IMPROVED OUR NET DEBT-TO-EBITDA DUE TO HIGHER OPERATING CASH FLOW

Readily Marketable Inventory and Advance Payments (MM PEN)



INDEBTEDNESS EVOLUTION

Net Debt / EBITDA^{2,4}



¹ Prices in US dollars. / ² Net debt-to-LTM EBITDA ratio excludes the effect of impairments over the last twelve months as each other quarter. / ³ Net debt-to-EBITDA ratio includes newly acquired companies over the last 12 months. / ⁴ Excludes discontinued operations. / ⁵ Including the sale of our Brazilian and Argentinian subsidiaries the ratio Net Debt/EBITDA would have been 3.28x.

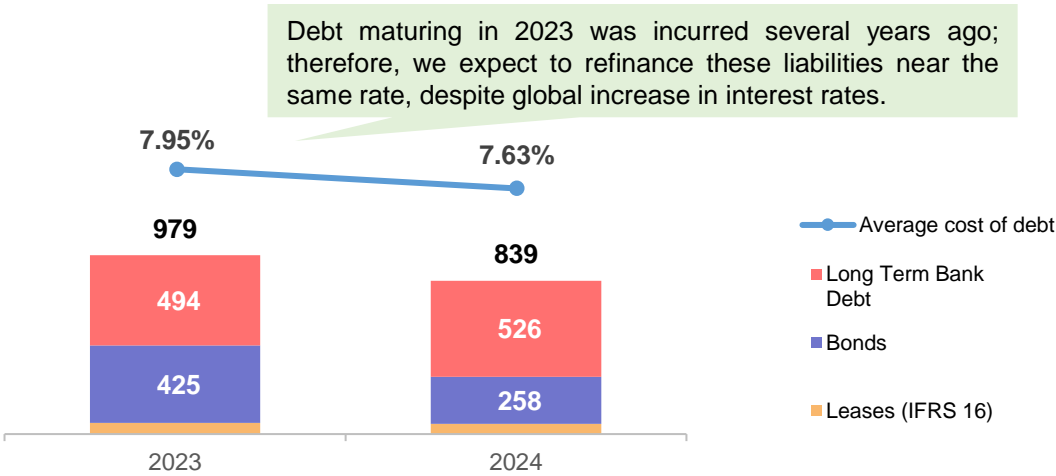
Average cost of debt and Working capital

WE EXPECT TO REFINANCE PART OF OUR 2023 AND 2024 DEBT MATURITIES BY YEAR-END

EVEN THOUGH WE ARE AIMING TO IMPROVE OUR CASH GENERATION FOR 2022, COMMODITY PRICES AND LOGISTIC DISRUPTIONS COULD CAUSE VOLATILITY IN OUR WORKING CAPITAL RATIOS

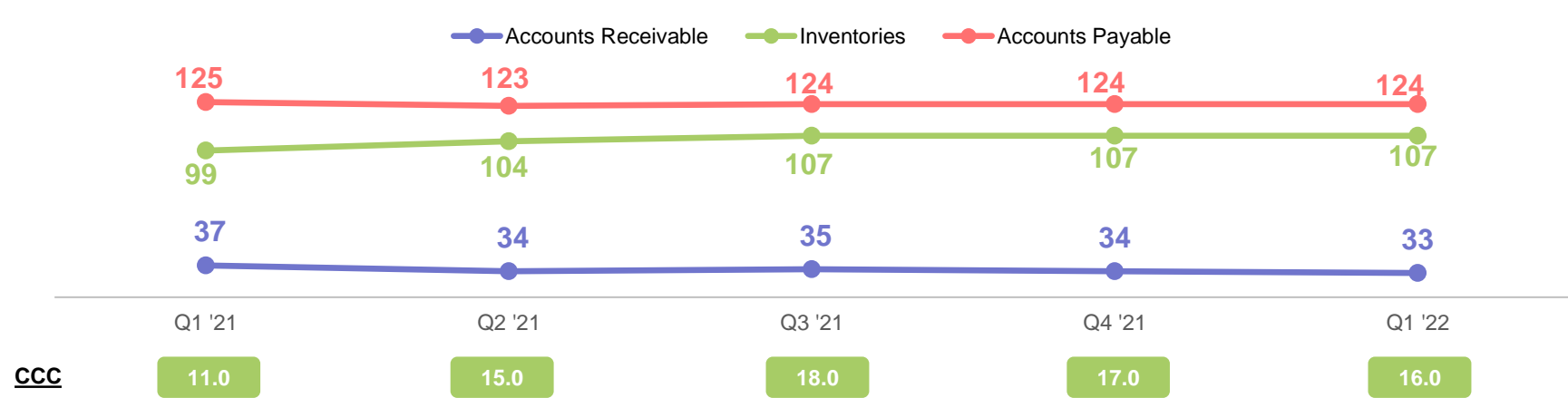
2023 – 2024 DEBT’S MATURITIES: AVERAGE COST OF DEBT ¹

(PEN Million)



WORKING CAPITAL ^{2,3}

(Days)



¹ Debt at amortized cost / ² Days of working capital calculated for the last twelve months. It includes accounts with related entities./ ³ This calculation does not include our sold Argentinean subsidiary and Brazilian subsidiary.

4 OUR VIEW GOING FORWARD





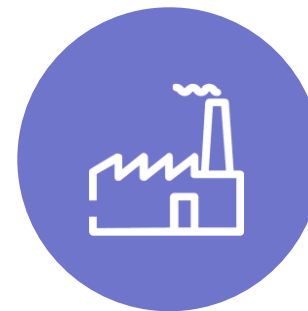
REVENUE

**DOUBLE DIGIT
GROWTH**



EBITDA

**HIGH SINGLE
DIGIT GROWTH**



CAPEX

**APPROXIMATELY
USD 70 MM
EXCLUDING
AQUAFEED**

**USD 125 MM
INCLUDING
AQUAFEED**



LEVERAGE

2.7X NET DEBT/EBITDA

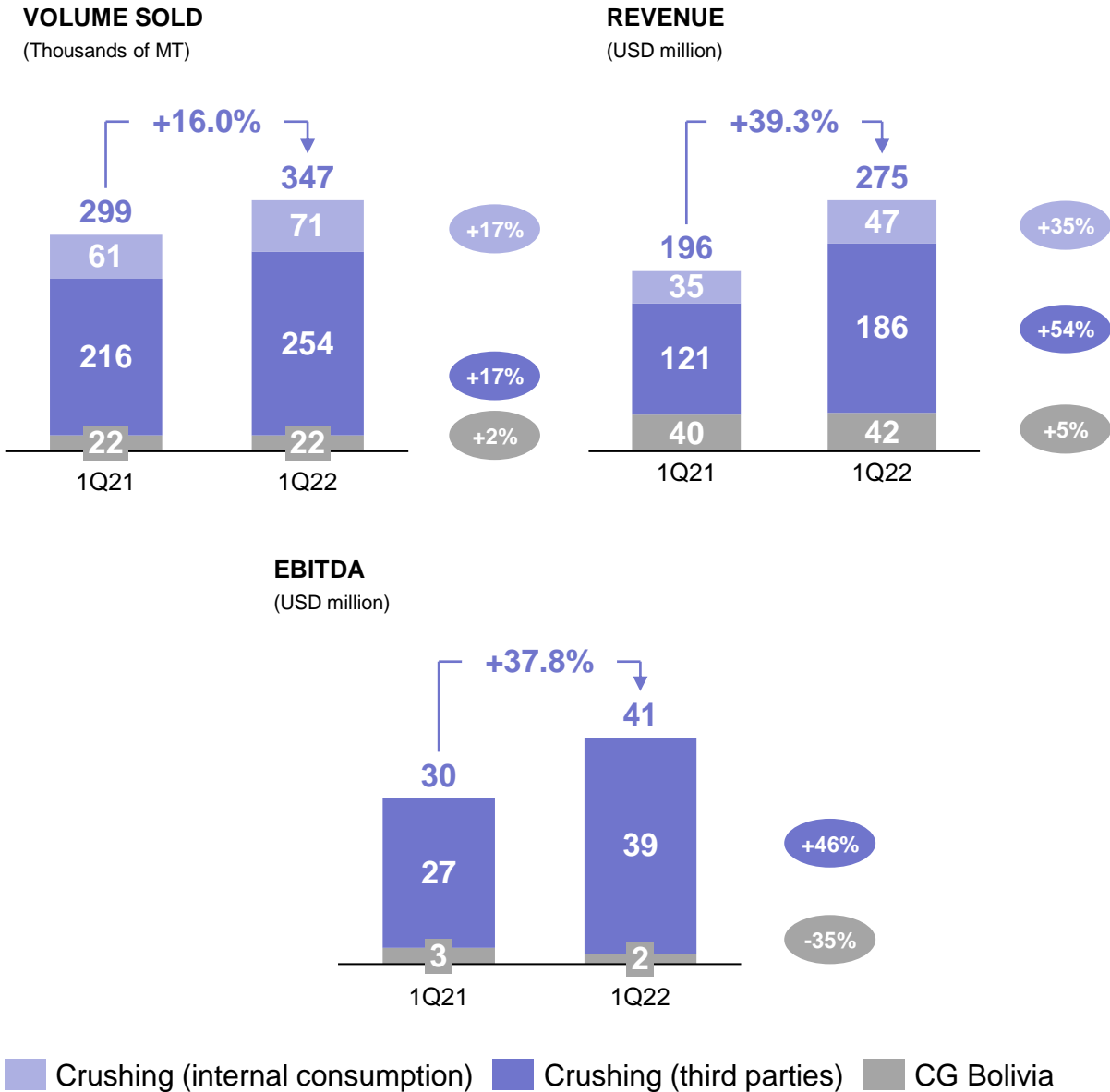
APPENDIX



Bolivia sum of the parts

REMARKABLE RESULTS
EXPLAINED BY THE
PERFORMANCE OF OUR
CRUSHING UNIT, DUE TO
A BETTER HARVEST,
GREATER MARKET
SHARE AND THE
CURRENT HIGH
COMMODITY PRICE
CYCLE

THE BETTER
PERFORMANCE OF THE
CRUSHING UNIT MORE
THAN COMPENSATES
LOWER PROFITABILITY
IN OUR CONSUMER
GOODS BOLIVIA UNIT



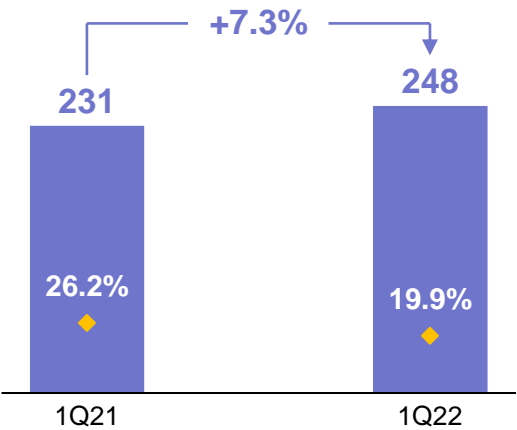
APPENDIX

CGI: Q1 '22 PERFORMANCE BY GEOGRAPHY

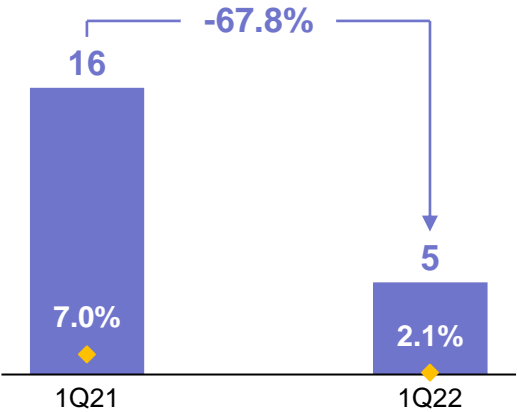
Consumer Goods International: Q1 Performance



REVENUE & GROSS MARGIN
(PEN million)



EBITDA & EBITDA MARGIN
(PEN million)



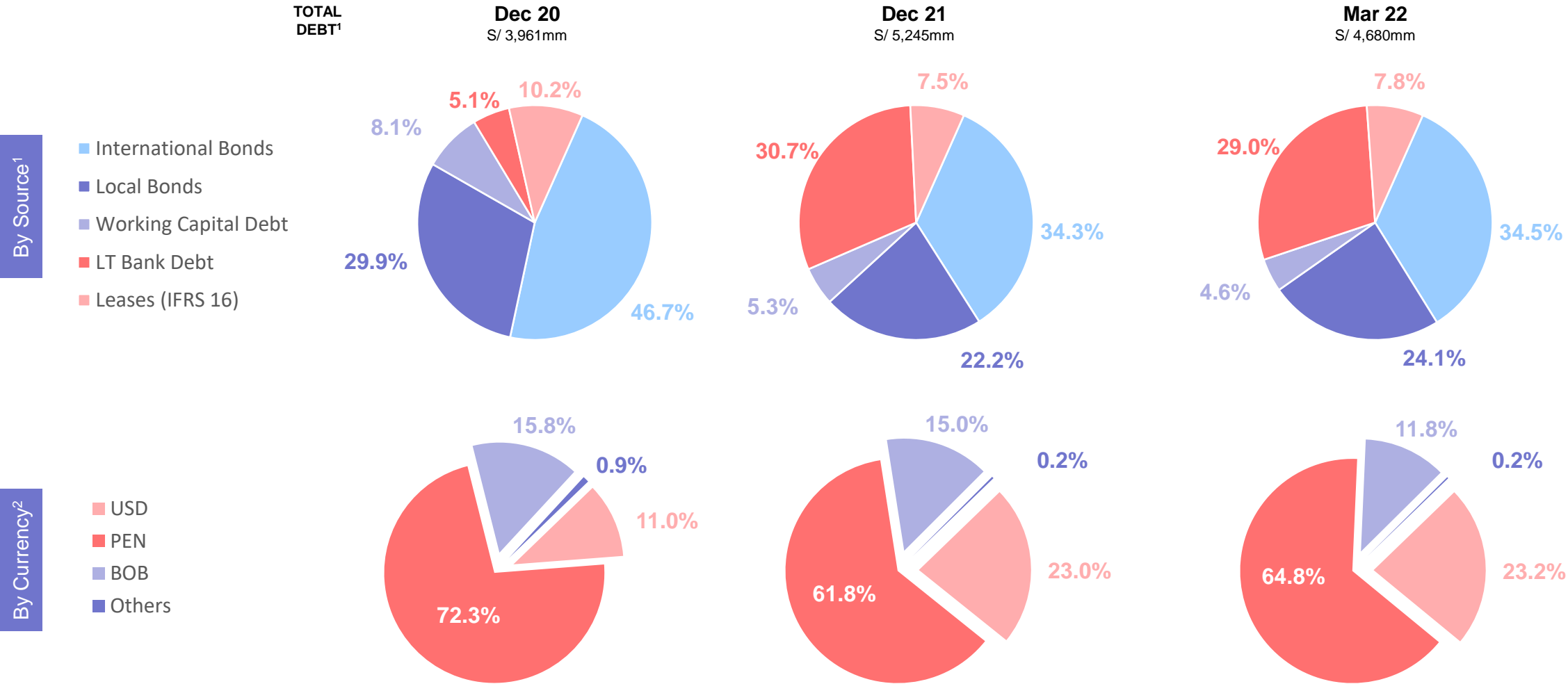
INCREASE IN REVENUE
DRIVEN BY BOLIVIA
AND ECUADOR
EXPLAINED BY PRICE
ACTIONS TO OFFSET
COST INCREASES IN
KEY CATEGORIES

EBITDA AFFECTED BY
HIGHER COMMODITY
PRICES AND TIERING
DOWN

APPENDIX

**DEBT & CASH
MANAGEMENT**

Debt Breakdown



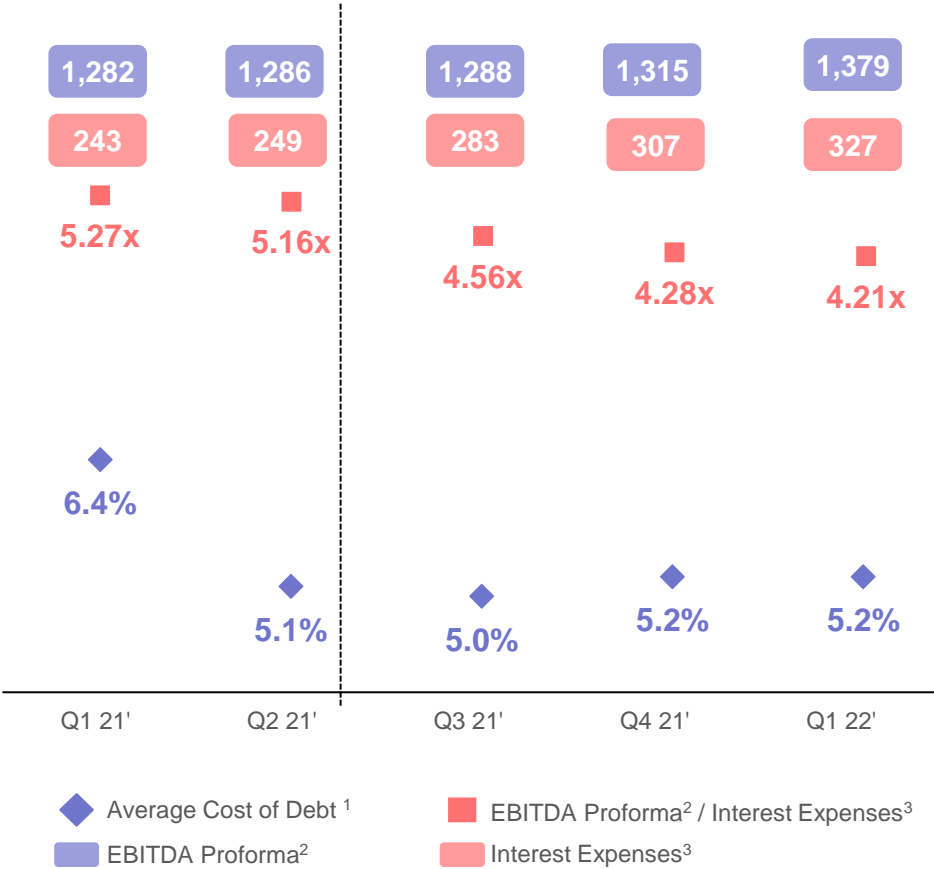
¹ Debt before hedging operations, at amortized cost / ² Debt after hedging operations

FINANCIAL GUIDELINES

Alicorp’s financial guidelines aim to:

- 1. Maintain investment grade rating
- 2. Reduce financial expenses
- 3. Shift our debt towards functional currency to mitigate FX exposure
- 4. Smooth maturity profile
- 5. Diversify funding sources to gain more flexibility

FINANCIAL EXPENSES RATIO⁴
(PEN Million)

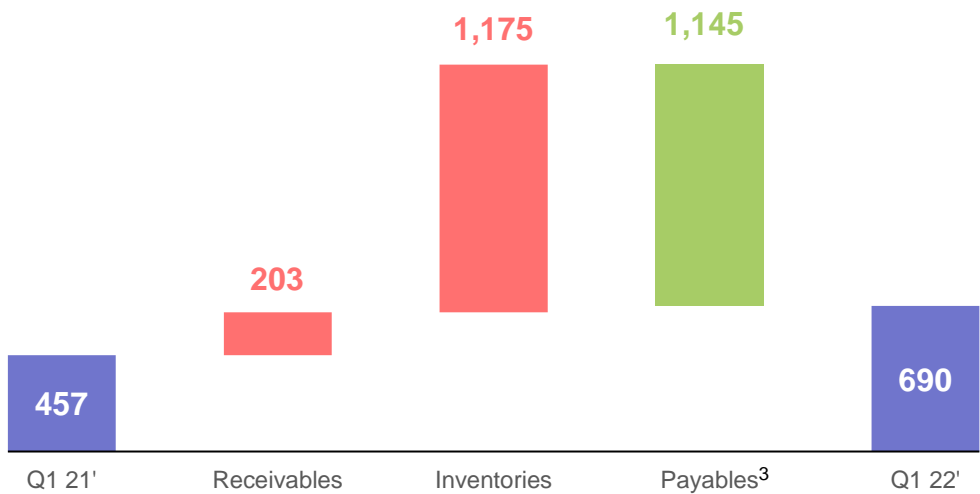


¹ Defined as the average cost of financial liabilities / ² EBITDA includes Fino, SAO, Intradevco's and newly acquired companies in the last 12 months. EBITDA excludes the effect of impairments (S/ 85 million for Q2 '20 and Q3 '20, and S/ 48 million for Q1 '21). / ³ Interest expenses includes Fino, SAO, Intradevco's and newly acquired companies in the last 12 months. / ⁴ Includes discontinued operations.

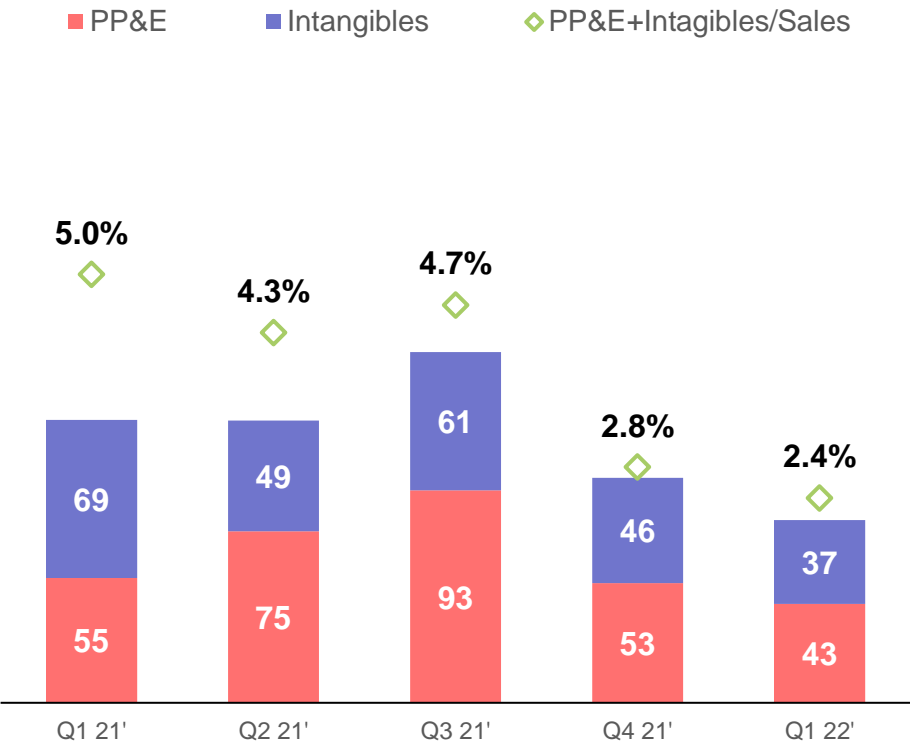
Working Capital and CAPEX Management

WORKING CAPITAL^{1,2} (PEN Million)

- The growth in inventories for S/ 1,175 million is mainly explained by supply chain disruptions, high commodity prices and the volume increase in our crushing units.
- The increase in payables for S/ 1,145 million is principally explained by longer tenors with our suppliers.



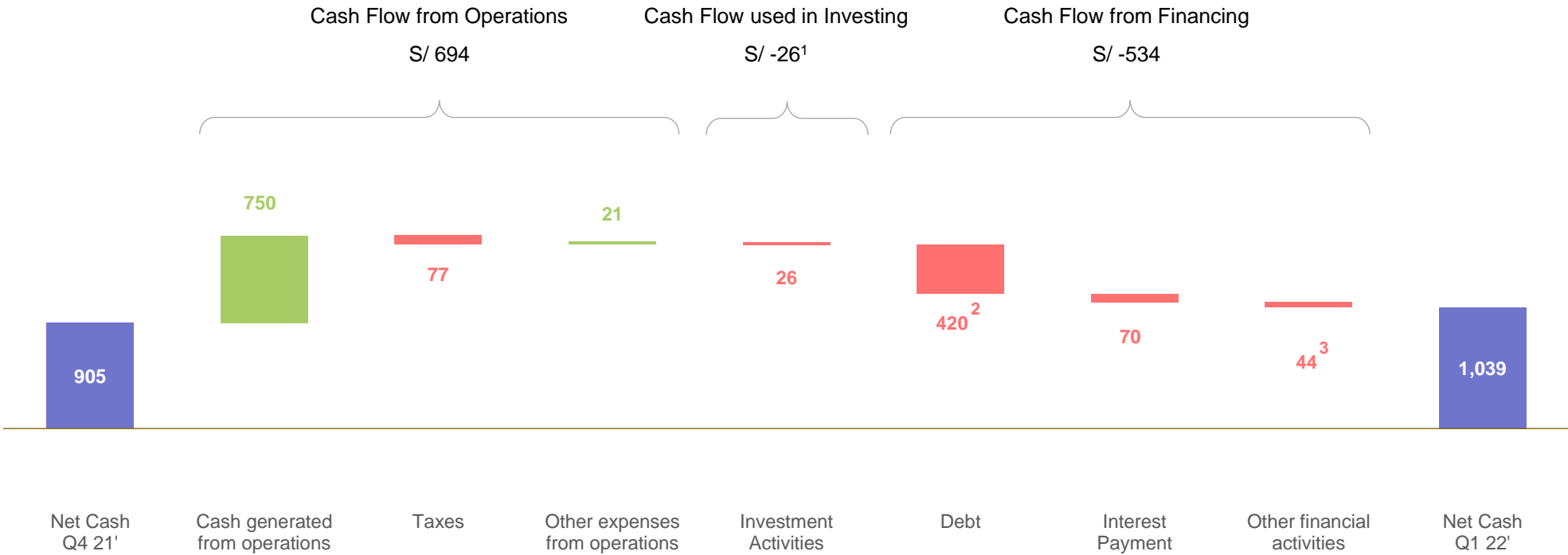
CAPEX⁴ (PEN Million)



¹ Working Capital is defined as the average of the last twelve months (LTM) of receivables plus inventories minus payables. It includes accounts with related entities. / ² This calculation does not include our sold Argentinean subsidiary and Brazilian subsidiary / ³ Includes pre-export finance effect for US\$ 117 million in Q1 '21, US\$ 10 million in Q2 '21 and US\$ 193 million in Q1 '22 / ⁴ The information is expressed in quarters. It does not include interest received, sale of assets and acquisitions; it included, total for 2022 is S/ 26 million.

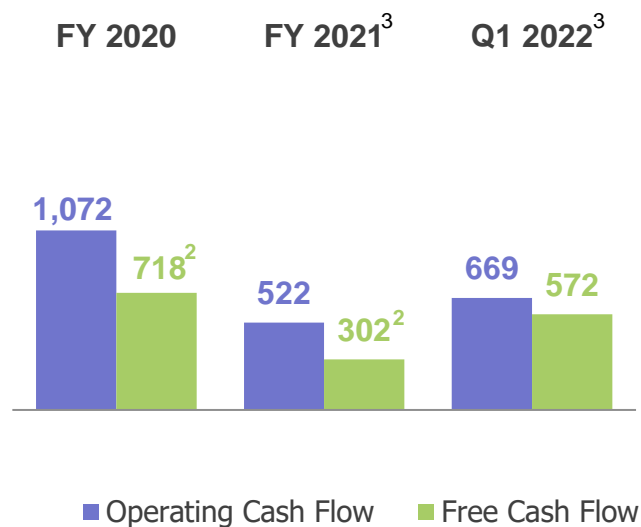
Cash Flow Build Up

MAIN DRIVERS FOR CASH FLOW EVOLUTION
(PEN Million)

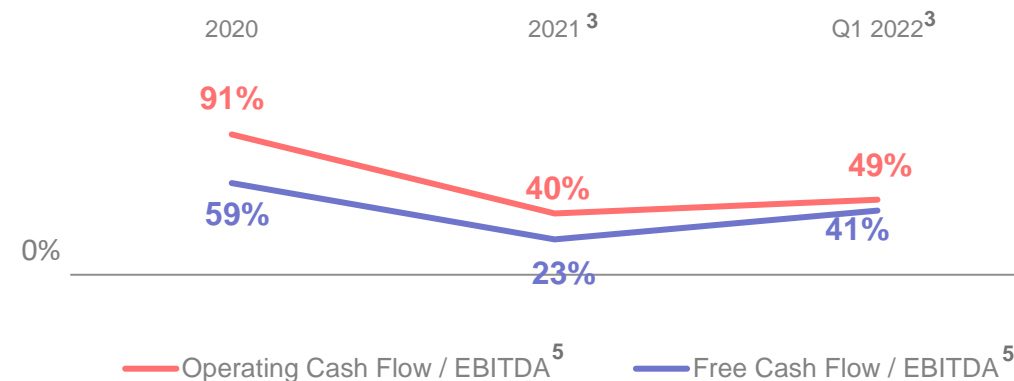
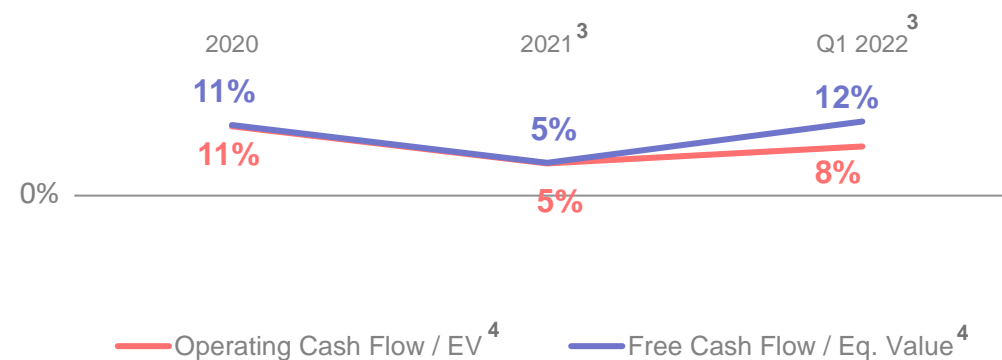


¹ It also includes interest received, sale of assets and acquisitions. / ² Includes financial leasing (IFRS 16). / ³ Includes dividends and the effects of exchange rate changes over cash or cash equivalents.

OCF & FCF Evolution

OPERATING & FREE CASH FLOW^{1,6}
(PEN Million)

- Free Cash Flow of the LTM ending Q1 2022 was higher than FY 2021 mainly due to an increase in our sales levels that was reflected in our EBITDA.

OPERATING & FREE CASH FLOW CONVERSION^{1,6}OPERATING & FREE CASH FLOW YIELD^{1,6}

¹ Operating Cash Flow: EBITDA – Taxes – Changes in Working Capital, Free Cash Flow: Operating Cash Flow – Cash Flow from Investing Activities. / ² Considers reclassification of time deposits with maturities between 90 and 360 days and mutual funds from Cash Flow from Investing Activities to Cash Flow from Financing Activities (2020: +PEN 18MM and 2021: -PEN 135MM). / ³ Considers LTM operating and free cash flows. / ⁴ Enterprise Value (EV) and Equity Value based on market cap and debt as of December 31st 2020, 2021 and March 31st 2022. / ⁵ EBITDA excludes the impairments effect (2020: PEN 48MM) / ⁶ Includes discontinued operations.

APPENDIX

Q1 '22 MILESTONES

PRODUCT RESEARCH & DEVELOPMENT

13 products were launched / relaunched as part of our innovation strategy, being the most remarkable:



“Don Vittorio” two new pastas for salads in 250g presentation in two formats: colored screw and colored tie (Peru)



“Sapolio” relaunched the spray disinfectants line (Peru)



“Aval” two new varieties (Refreshing Ritual and Relaxing Ritual) in presentations of 400ml and 800ml (Peru)



“Alacena” new exclusive mustard in a 200gr Doypack presentation (Ecuador)

AWARDS & RECOGNITION



Alicorp was recognized in the Merco Responsibility ESG Ranking 2021 as one of the 10 most responsible companies in Peru.



allicorp